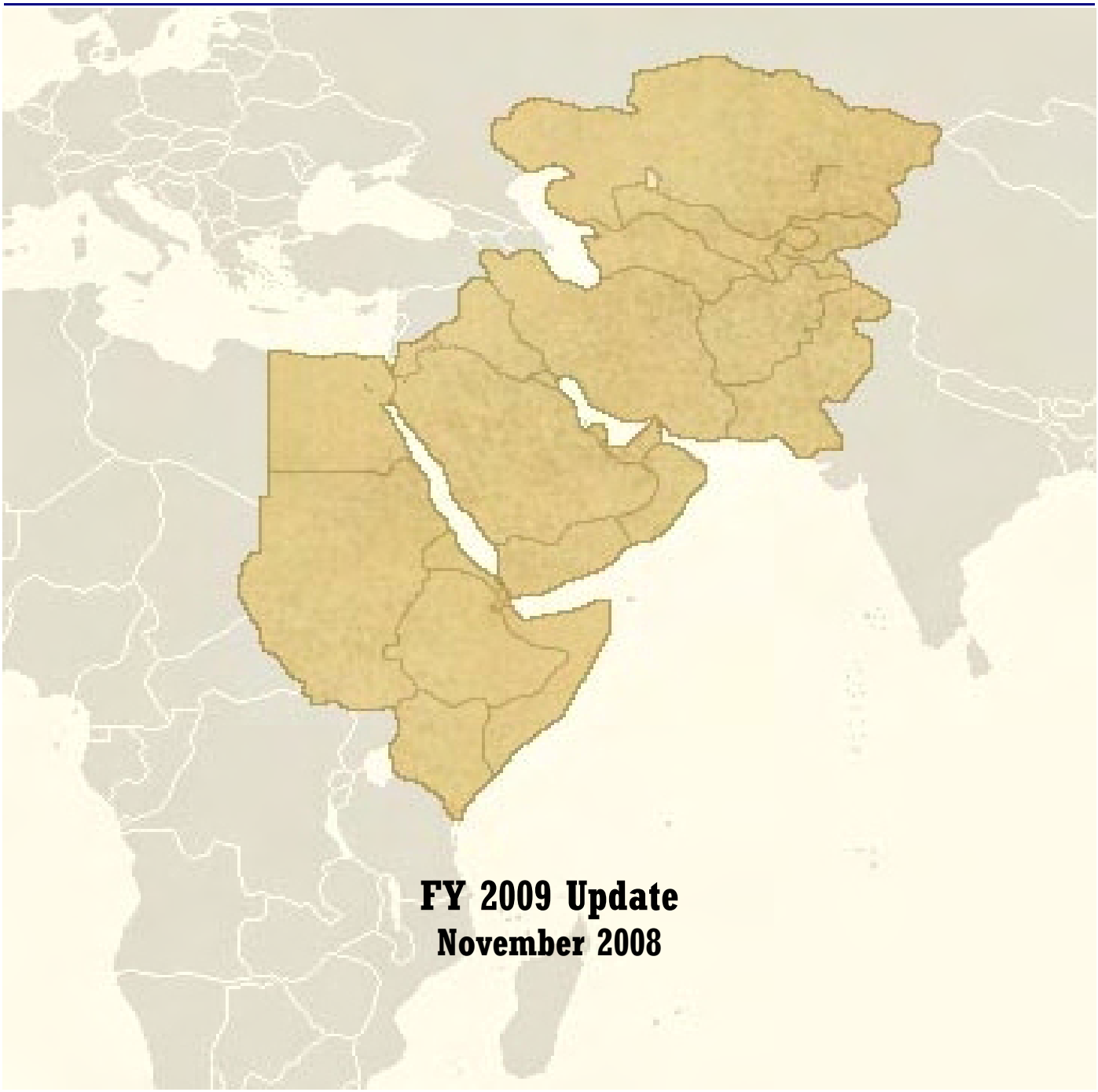
Comprehensive Audit Plan for Southwest Asia



FY 2009 Update

November 2008

Additional copies of this Audit Plan can be obtained by contacting:

Office of the Deputy Inspector General for Auditing
Attn: Corporate Planning Branch
Room 801
400 Army Navy Drive
Arlington, VA 22202-2884

(703) 604-9142 (DSN 664-9142)

This plan is also available on our Web site at:
http://www.dodig.mil/audit

If you need additional information for the following agencies, please contact them directly.

Inspector General, Department of State
(202) 663-0378
http://oig.state.gov/

Inspector General, U.S. Agency for International Development
(202) 712-1020
http://www.usaid.gov/oig/

Special Inspector General for Iraq Reconstruction
(703) 428-1058
www.sigir.mil

U.S. Army Audit Agency
(703) 681-8178
http://www.hqda.army.mil/aaaweb/

Naval Audit Service
(202) 433-5757
http://www.hq.navy.mil/NavalAudit/

Air Force Audit Agency
(703) 696-7904
www.afaa.hq.af.mil

Defense Contract Audit Agency
(703) 767-2236
www.dcaa.mil

FOREWORD

The participating DoD and Federal oversight agencies are pleased to present the FY 2009 update to the Comprehensive Audit Plan for Southwest Asia. The initial Comprehensive Audit Plan for Southwest Asia was issued in June 2008 and addressed the participating DoD and Federal oversight agencies ongoing and planned projects for the remainder of FY 2008.

> *The FY 2008 National Defense Authorization Act (P.L. 110-181) Section 842, "Investigation of Waste, Fraud, and Abuse in Wartime Contracts and Contracting Processes in Iraq and Afghanistan," January 28, 2008, requires the Inspector General of the Department of Defense to develop a comprehensive plan for a series of audits of Department of Defense contracts, subcontracts, and task and delivery orders for the logistical support of coalition forces in Iraq and Afghanistan. The Act also requires that the Special Inspector Generals for Iraq Reconstruction and Afghanistan Reconstruction develop a comprehensive plan for a series of audits of Federal agency contracts, subcontracts, and task and delivery orders for the performance of security and reconstruction functions in Iraq and Afghanistan.*

We have expanded this audit plan beyond the statutory mandate to show all of the audit work for Iraq and Afghanistan, including other key issue areas, such as financial management, systems contracts, and human capital for contract administration. This plan incorporates the planned and ongoing audit work of the Inspectors General of the Department of State and the U.S. Agency for International Development and the Special Inspector General for Iraq Reconstruction. It also includes the planned and ongoing audit work of the Army Audit Agency, Naval Audit Service, Air Force Audit Agency, and Defense Contract Audit Agency because of the major contributions they make to improve the efficiency and effectiveness of support to the military. We continue to coordinate audit plans through existing working groups and councils.

In October 2008, the Special Inspector General for Iraq Reconstruction issued the oversight plan for audits of private security contractors, which was developed in consultation with other cognizant Inspectors General, as required by Section 842. The comprehensive plan for private security contractors can be found on the Web at http://www.sigir.mil/audits/pdf/Section842.pdf.

Future updates to the Comprehensive Audit Plan for Southwest Asia will include planned and ongoing efforts of the Special Inspector General for Afghanistan Reconstruction which is now commencing operations. Future updates will also include additional legislative requirements such as:

> *The FY 2009 National Defense Authorization Act (P.L. 110-417) Section 852, "Comprehensive Audit of Spare Parts Purchases and Depot Overhaul and Maintenance of Equipment for Operations in Iraq and Afghanistan," requires that the Army Audit Agency, the Navy Audit Service, and the Air Force Audit Agency, in coordination with the Inspector General of the Department of Defense develop a comprehensive plan for a series of audits for Department of Defense contracts, subcontracts, and task and delivery orders for depot overhaul and maintenance of equipment for the military in Iraq and Afghanistan; spare parts for military equipment in Iraq and Afghanistan; and Department of Defense in-house overhaul and maintenance of military equipment used in Iraq and Afghanistan.*

Our Agencies continue to work together to provide effective oversight of the U.S. led efforts in Southwest Asia. This plan may be revised and updated as necessary. We plan on coordinating an update to this plan in April 2009.

Acting Inspector General
Department of Defense

Acting Inspector General
Department of State

Inspector General
U.S. Agency for International Development

Special Inspector General
for Iraq Reconstruction

Auditor General
U.S. Army Audit Agency

Auditor General
Naval Audit Service

Auditor General
Air Force Audit Agency

Director
Defense Contract Audit Agency

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INSPECTOR GENERAL, DEPARTMENT OF DEFENSE

PLANNED PROJECTS

FIRST QUARTER FY 2009

AUDIT PROJECTS

Contracting for Facilities Operations Support Services for Operation Iraqi Freedom and Operation Enduring Freedom. Objective: To examine contracts and task orders for facilities operations support services (housekeeping, trash/garbage removal, landscaping, etc.). Specifically, we will examine the development of contract requirements, award of contracts and task orders, and the administration of the contracts and task orders.

Contracting for Information Technology Equipment, Support, or Services in Support of Operation Iraqi Freedom and Operation Enduring Freedom. Objective: To evaluate whether the acquisition for Information Technology equipment, support and services were effectively provided to meet the management requirements of Operation Iraqi Freedom and Operation Enduring Freedom.

Controls over Payments of Commercial Invoices. Objective: To examine potential indicators of fraudulent activity and the large number of payments made by Defense Finance and Accounting Service for operations in Southwest Asia. We plan to use predictive analysis techniques to audit commercial invoices paid by Defense Finance and Accounting Service during FY 2008.

Data Reliability and Information Assurance on Procurement Automated Data and Document System. Objective: To determine whether the Procurement Automated Data and Document System provides adequate capabilities for financial reporting, and whether the Procurement Automated Data and Document System has met the standards for Federal Financial Management Improvement Act and Federal Information Security Management Act.

Disposition of Unsupported Costs for the Logistics Civil Augmentation Program III Contract. Objective: To determine how the Army addressed unsupported costs identified in Defense Contract Audit Agency audits of the Logistics Civil Augmentation Program III contract and the disposition of those costs.

Durability and Sustainability of Body Armor. Objective: To evaluate the durability and sustainability of body armor. Specifically, we will evaluate the life cycle management of body armor components to include maintenance, repair, and durability.

Implementation of Predator/Sky Warrior Acquisition Decision Memorandum dated May 19, 2008. Objective: To determine the implementation status of the acquisition Decision Memorandum. Specifically, to evaluate whether implementation by the Air Force and the Army complies with the Acquisition Decision Memorandum, and whether alternatives were considered, such as the Reaper program.

Internal Controls and Data Reliability in the Army's Use of the Deployable Disbursing System. Objective: To determine whether the internal controls over Army transactions processed through the Deployable Disbursing System are adequate to ensure the reliability of the data processed. The audit will include financial information processed by disbursing stations supporting the Global War on Terror and will also include the recording of related Army obligations.

Mine Resistant Ambush Protected Vehicles Repair and Maintenance Contracts. Objective: To determine whether contracts for maintenance and repair of Mine Resistant Ambush Protected vehicles were properly awarded and administered.

Quality Assurance Procedures for Kevlar Helmets. We are initiating this project as a result of a Congressional request. Objective: To determine whether DoD was aware of prior defects with Kevlar helmets produced by Sioux Manufacturing, and whether DoD provided oversight to ensure the contractor met quality standards.

Times and Material Contracts in Southwest Asia. Objective: To determine whether time and material contracts were awarded and administered in accordance with the Federal Acquisition Regulation.

U.S. Marine Corps Internal Controls over Operation Enduring Freedom and Operation Iraqi Freedom Funding and Use. Objective: To determine if USMC internal controls for Operation Enduring Freedom and Operation Iraqi Freedom funding are in place.

Use of Contractors to Provide Food Service or Food in Support of Operation Iraqi Freedom and Operation Enduring Freedom. Objective: To examine contracts and task orders awarded for the Army Subsistence Program and evaluate whether the Defense Personnel Support Center, Philadelphia, PA, properly defined the requirements, awarded the contracts, and administered the contracts in support of Operation Iraqi Freedom and Operation Enduring Freedom.

Use of Contracts to Provide Fuels in Support of the Warfighter. Objective: To determine the extent to which contractors are providing fuels instead of the Defense Energy Supply Center; how contract requirements, terms and conditions were developed; and the adequacy of cost controls.

Use of Other Transaction Authority for Prototypes. Objective: To determine whether the Military Departments and Defense Agencies are properly using the other transactions for prototypes to bring new contractors into the Department to support the Global War on Terror efforts.

Use of Priority Air Cargo Transportation to Provide Materials and Supplies in Support of Operation Iraqi Freedom and Operation Enduring Freedom. Objective: To evaluate how the shipping requirement was determined in the award and terms of contracts and delivery orders and associated costs for the use of priority air transportation.

SECOND QUARTER FY 2009

AUDIT PROJECTS

Afghanistan Security Forces Fund Munitions Procurement and Control. Objective: To determine whether DoD effectively and efficiently procures munitions for Afghanistan Security Forces operations and whether munitions delivery methods are controlled.

Cargo Movement to Afghanistan. Objective: To determine land movement of all cargo destined for Afghanistan forces and whether adequate controls on delivery of cargo exist.

Contractor Accountability in Afghanistan. Objective: To determine whether contracted services are efficiently planned in Afghanistan. Specifically, we will identify all contracted services being performed in specific operating bases and determine whether those services are efficiently planned and performed.

Contractor Accountability in Iraq. Objective: To determine whether contracted services are efficiently planned in Iraq. Specifically, we will identify all contracted services being performed in specific operating bases and determine whether those services are efficiently planned and performed.

DoD Contractors Indebted to the U.S. Government Performing Work in Support of the Global War on Terror. Objective: To review the contractor debt collection process and the controls within DoD, including Army, Navy, and Air Force, associated with the List of Contractors Indebted to the United States who are performing work in support of the Global War on Terror. Specifically, we will also identify if the DoD is in a position to collect monies due to the Government prior to making any contract payments.

Enterprise Business System. Objective: To determine whether the Enterprise Business System provided adequate logistics, contracting, and accounting information on Global War on Terror to managers and customers.

Internal Controls Over Naval Special Warfare Command's Financial Transactions and Property Accountability in Support of Global War on Terror. Objective: To determine whether Internal Controls Over Naval Special Warfare Command's financial transactions and property accountability in support of Global War on Terror are effective. Specifically, we plan to determine the following: existence and correctness of supporting documentation; verification of the accuracy of computations; and approval, certification and proper forms for the disbursement of funds.

Operation and Maintenance of Permanent Facilities in Afghanistan. Objective: To review the award and administration of contract W912ER-04-D-0003 task order 0015 for the operation and maintenance of facilities in Afghanistan.

Use of Contractor Support to Provide Ground Transportation of Supplies and Materials To and Within Afghanistan. Objective: To evaluate the development of contract requirements, award of contracts and task orders, and the effectiveness of cost controls over ground transportation.

SPECIAL PLANS AND OPERATIONS PROJECTS

Assessment of U.S. Assistance to the Iraq Security Forces, to help them build their logistics sustainment base. Objective: Assess the effectiveness of U.S. Government assistance to the Iraq Security Forces in helping them build their logistics sustainment base and the current state of its development.

Assessment of U.S. Assistance to the Iraq Security Forces, to help them build their medical sustainment base. Objective: Assess the development of the Iraqi Army health care system and the effectiveness of U.S. Government assistance in helping them build their medical sustainment base.

Accountability of Sensitive Items Provided to the Iraq Security Forces. Objective: Assess the accountability and control of sensitive defense equipment items provided to the Iraqi Security Forces. This assessment will also include a review of the status of corrective actions initiated by DoD management in response to the previous assessment on this issue.

Assessment of U.S. Forces Retrograde Capabilities. Objective: Determine the status of Joint Chiefs of Staff and U.S. Central Command strategic and operational planning for the large-scale withdrawal of U.S. forces and equipment from Iraq.

FUTURE FY 2009 PROJECT STARTS

AUDIT

Accounting Systems Used in Southwest Asia. Objective: To determine the adequacy of the accounting systems used in Southwest Asia to include capability for processing properly supported and recorded transactions.

Army Working Capital Fund Maintenance Depot Purchases of Material Through Partnership Agreements. Objective: To evaluate the controls for billing customers and collecting revenue at Tobyhanna Army Depot. Specifically, we will identify the relevant processes and evaluate the controls for billing customers and collecting the resulting revenue within the Logistics Modernization Program.

Broad Area Maritime Surveillance Unmanned Aircraft Systems. Objective: To determine whether the Navy awarded and administered the Broad Area Maritime Surveillance Unmanned Aircraft Systems contract in accordance with Federal and DoD contract and acquisition requirements.

Civilian Pay in Support of Global War on Terror. Objective: To determine whether civilian pay disbursed in support of the Global War on Terror is paid in accordance with established laws and regulations.

Contract Award and Administration of Security Services Contracts for Afghanistan. Objective: To determine whether security services contracts for Afghanistan are awarded and administered in accordance with the Federal Acquisition Regulation.

Contracting for Dismounted Counter Radio-Controlled Improvised Explosive Device Electronic Warfare Systems. Objective: To determine whether the Navy implemented adequate controls over contractor billing and oversight for the Dismounted Counter Radio-Controlled Improvised Explosive Device Electronic Warfare Systems.

Control Over Billing Customers and Collecting Revenue for Work Performed at Tobyhanna Army Depot. Objective: To evaluate the controls for billing customers and collecting revenue at Army Working Capital Fund activities. Specificially, we will identify the relevant processes and evaluate the control program for billing customers and collecting the resulting revenue at Tobyhanna Army Depot.

Control Over Classifying and Reporting Excess Army Working Capital Fund Inventory. Objective: To evaluate the controls over the classifying and reporting of Army Working Capital Fund inventory in excess of operating requirements.

Controls Over Global War on Terror Funds Used to Procure and Maintain Army Aviation Assets. Objective: To evaluate the controls over the use and reporting of Global War on Terror funds budgeted to procure and maintain Army aviation assets.

Defense Finance and Accounting Service Personnel Support for the Global War on Terror. Objective: To determine whether the current level of Defense Finance and Accounting Service personnel assigned to support the mission in Iraq, Afghanistan, and Kuwait is adequate to ensure accurate and timely accounting and contract payments.

DoD Compliance with Federal Tax Reporting Requirements for Contractors Supporting Global War on Terror. Objective: To determine whether payments to contractors and individuals performing work in support of the Global War on Terror were properly reported to the Internal Revenue Service.

Followup: Audit of Internal Controls Over Payments Made in Iraq, Kuwait, and Egypt. Objective: To determine whether DoD implemented sufficient actions to improve controls over payments made in Iraq, Kuwait, and Egypt supporting the Global War on Terror to ensure the payments were adequately supported.

Internal Controls over Contract Systems Used in Southwest Asia. Objective: To determine the adequacy of internal controls of contracting systems used in Southwest Asia.

Marine Corps Military Pay in Support of the Global War on Terror. Objective: To determine whether Marine Corps military payroll disbursed in support of the Global War on Terror is paid in accordance with established laws and regulations.

Military Construction Projects Executed Through the Army's Logistics Civil Augmentation Program Contract. Objective: To survey the military construction projects for Iraq and Afghanistan performed under the Army's Logistics Civil Augmentation Program contracts. We anticipate announcing future audits based on our survey work.

Requirements Determination at the Defense Supply Center Columbus. Objective: To determine whether quantities of items being purchased by the Defense Supply Center Columbus matched anticipated Global War on Terror requirements and whether internal management controls over the determination of the procurement requirements were effective.

Review of Non-Competitive Contract Award for Fuel. Objective: To determine if the non-competitive award to International Oil Trading Company (SPO060005D0497) was appropriate and met the requirements of the Federal and DoD contracting regulations.

Use of the Navy Construction Capabilities Contract (CONCAP) to Provide Construction Support for Operation Iraqi Freedom and Operation Enduring Freedom. Objective: To examine a sample of task orders on the CONCAP contract and evaluate the development of contract requirements; the selection of the CONCAP contract as the contract vehicle, the administration of the task order, and the oversight provided by the DoD activity.

ONGOING PROJECTS

REPORTS PROJECTED FIRST QUARTER FY 2009

AUDIT

Controls over Billing Customers and Collecting Revenue at Maintenance Depots in the Army Working Capital Fund Industrial Operations Activity Group (D2007-D000FI-0164.000). Objective: To evaluate the controls for billing customers and collecting revenue at Army Working Capital Fund maintenance depots. Specifically, we will identify the relevant processes and evaluate the control program for billing customers and collecting the resulting revenue at selected maintenance depots in the Army Working Capital Fund Industrial Operations activity group

Control Over the Reporting of Transportation Costs in Support of the Global War on Terror (D2008-D000FI-0083.000). Objective: To evaluate the effectiveness of controls over the reporting of transportation costs related to the Global War on Terror.

Distribution of Funds and the Validity of Obligations for the Management of the Afghanistan Security Forces Fund – Phase II (D2007-D000LQ-0161.001). Objective: To determine whether the distribution of the $1.9 billion from the Afghanistan Security Forces Fund complied with the 11 provisions of Public Law 109-234 and applicable appropriations law. In addition, we will determine whether the Afghanistan Security Forces Fund was obligated in accordance with legislative intent and applicable appropriations law.

DoD Supplemental and Cost of War Execution Report Sections Pertaining to Procurement and Research, Development, Test, and Evaluation Funds (D2006-D000AE-0241.001). Objective: To determine how effectively the Office of the Secretary of Defense and the DoD Components prepared the DoD Supplemental and Cost of War Execution Report for procurement and research, development, test, and evaluation funds.

DoD Use of Global War on Terror Supplemental Funding Provided for Procurement and Research, Development, Test, and Evaluation (D2006-D000AE-0241.002). Objective: To evaluate the adequacy of the DoD financial controls over use of Global War on Terror supplemental funding provided for procurement and research, development, test, and evaluation.

Expeditionary Fire Support System and Internally Transportable Vehicle Programs (D2008-D000AB-0091.000). Objective: To determine whether contract competition and program administration for the United States Marine Corps Expeditionary Fire Support System and Internally Transportable Vehicle were in accordance with the Federal Acquisition Regulation and supporting DoD guidance.

Funds Appropriated for Afghanistan and Iraq Processed Through the Foreign Military Sales Trust Fund (D2007-D000FD-0198.000). Objective: To determine whether the funds appropriated for the security, reconstruction, and assistance of Afghanistan and Iraq and processed though the Foreign Military Sales Trust Fund are being properly managed. Specifically, we will determine whether the transfer of appropriated funds from the Army's accounts into the Foreign Military Sales Trust Fund was properly authorized, accounted for, and used for the intended purpose. We will also determine whether Foreign Military Financing funds granted to Afghanistan and Iraq are properly accounted for and used for their intended purpose. In addition, we will verify whether the appropriated funds are properly reported in DoD financial reports.

Hiring Practices Used to Staff the Iraqi Provisional Authorities (D2007-D000LC-0051.000). Objective: To evaluate the hiring practices that DoD used to staff personnel to the provisional authorities supporting the Iraqi government from April 2003 to June 2004. Specifically, we will determine the Process DoD used to assign personnel to the Office of Reconstruction and Humanitarian Assistance and the Coalition Provisional Authority in Iraq.

Marine Corps Implementation of the Urgent Universal Need Statement Process for Mine Resistant Ambush Protected Vehicles (D2008-D000AE-0174.000). Objective: To determine whether the Marine Corps decision making process responded appropriately and timely to Urgent Universal Need Statements submitted by field commanders for Mine Resistant Ambush Protected vehicles.

Marine Corps' Management of the Recovery and Reset Programs (D2007-D000LD-0129.000). Objective: To evaluate the effectiveness of the Marine Corps' Recovery and Reset Programs for selected equipment. Specifically, we will review how the Marine Corps met its equipment requirements through the Reset and Recovery Programs, whether it effectively repaired or replaced selected equipment, and whether the Marine Corps used funds for their intended purpose.

Military Construction Funds Related to the Global War on Terror (D2007-D000CK-0201.000). Objective: To determine whether DoD Components followed requirements for using operations and maintenance funds for Global War on Terror military construction. Specifically, we will determine whether DoD followed proper procedures for administering, executing, and reporting the use of operations and maintenance funds on Global War on Terror military construction contracts.

Price Reasonableness for Contracts at U.S. Special Operations Command (D2008-D000CG-0123.000). Objective: To determine whether pricing of contracts at U.S. Special Operations Command complied with Federal Acquisition Regulation requirements for determining price reasonableness.

Procurement and Delivery of Joint Service Armor Protected Vehicles (D2007-D000CK-0230.000). Objective: To determine whether the Mine Resistant Ambush Protected vehicle program office is procuring armored vehicles in accordance with the Federal Acquisition Regulation and DoD requirements. Specifically, we will review Mine Resistant Ambush Protected program administration to determine whether the program office is taking appropriate actions to accelerate vehicle delivery to users. An additional objective will be to review the Services' requirements for Mine Resistant Ambush Protected and High Mobility Multipurpose Wheeled Vehicles.

Procurement and Use of Nontactical Vehicles at Bagram Air Field (D2008-D000LQ-0063.000). Objective: To determine the effectiveness of the process for procuring and leasing nontactical vehicles at Bagram Air Field, Afghanistan. We will also review the cost of operating and maintaining nontactical vehicles and determine whether the amount of use complies with DoD guidance.

SPECIAL PLANS AND OPERATIONS

Accountability of Munitions Provided to the Security Forces of Afghanistan—Phase I (D2008-D000IG-0014.000). Objective: The DoD Office of Special Plans and Operations assessed the following four areas: (1) The accountability and control of munitions the U.S. was supplying the Afghan National Security Forces, (2) The effectiveness of the U.S. Foreign Military Sales program in supporting U.S. military "train and equip" strategic objectives, (3) The effectiveness of U.S. assistance to the Afghan National Security Forces in helping them build their logistics sustainment base, (4) Progress in the development of the Afghan Army's medical logistics capability and sustainment base.

Accountability of Munitions Provided to the Security Forces of Iraq—Phase II (D2008-D000IG-0141.000). Objective: The DoD Office of Special Plans and Operations assessed the following five areas: (1) The status of corrective actions initiated by DoD management in response to the Munitions Assessment Team I (MAT I) report, (2) A follow-up evaluation of the accountability and control of munitions the U.S. was supplying the Iraq Security Forces, (3) The effectiveness of the U.S. Foreign Military Sales program in supporting U.S. military "train and equip" strategic objectives, (4) Effectiveness of U.S. assistance to the Iraq Security Forces in helping them build their logistics sustainment base, and (5) Progress in the development of the Iraqi Army's medical logistics capability and sustainment base.

Assessment of DoD Managed Programs in Support of the Government of Pakistan (D2008-D000IG-0184.000). Objective: Conduct a strategic and systemic assessment of certain DoD funded programs supporting the Government of Pakistan.

Evaluation of the Section 1206 Global Train and Equip Program (D2008-DIPOE3-0008). Objective: To evaluate (1) the effectiveness of the Section 1206 program to support Combatant Commander's counter-terrorism and stability operations, (2) the efficiency of the Section 1206 program with regard to project selection, planning, and execution and (3) how the Section 1206 program complies with congressional requirements.

REPORTS PROJECTED SECOND QUARTER FY 2009

AUDIT

Acquisition of Ballistic Glass Contracts for the High Mobility Multipurpose Wheeled Vehicle Variants (D2008-D000CE-0187.000). Objective: To determine whether the award and administration process of the High Mobility Multipurpose Wheeled Vehicle ballistic glass contracts comply with the Federal Acquisition Regulation.

Air Force Combat Search and Rescue Helicopter (D2008-D000AB-0133.000). Objective: To determine whether changes to Combat Search and Rescue Helicopter Key Performance Parameters were made in accordance with applicable DoD and Air Force acquisition guidelines. Specifically, we will determine whether key performance parameter changes were properly designated and appropriately vetted through the Joint Requirements Oversight Council. In addition, we will determine whether key performance parameter changes will affect Air Force special operations capabilities in the Global War on Terror.

Air Force Contract Augmentation Program in Southwest Asia (D2008-D000JC-0202.000). Objective: To evaluate controls over Air Force Contract Augmentation Program. We will determine what contracts have been awarded, whether contracts were properly awarded, whether contracted services were provided in accordance with the statement of work and whether contract payments were appropriate.

Assignment and Training of Contracting Officer's Representatives at Joint Contracting Command-Iraq/Afghanistan (D2008-D000JC-0203.000). Objective: To determine whether personnel assigned as Contracting Officer's Representatives to the Joint Contracting Command-Iraq/Afghanistan have proper training and expertise to perform their duties.

Class III Fuel Procurement and Distribution in Southwest Asia (D2008-D000JC-0186.000). Objective: To determine whether fuel used for ground operations in Southwest Asia to support Operations Iraqi Freedom and Enduring Freedom is procured and distributed efficiently and effectively. Specifically, we will determine whether fuel is procured at fair and reasonable prices, whether fuel is distributed economically and efficiently to operational commands, and whether fuel supply points maintain accurate inventories.

Contractor Reimbursement for Medical Care Provided by the Military in Southwest Asia (D2008-D000LF-0241.000). Objective: To examine the monetary burden on the military medical community in country to provide health care for contractor personnel as well as review contracts to determine whether reimbursement arrangements are addressed when contracts are bid and awarded. There are more civilians, particularly contractor personnel, than military personnel in Iraq and Afghanistan, and if these persons are injured and require medical attention or require refills for their medicines, those medical needs are provided by the military hospitals and trauma centers.

Controls Over the Contractor Common Access Card Life Cycle in Southwest Asia (D2007-D000LA-0199.002). Objective: To determine whether controls over Common Access Cards provided to contractors are in place and work as intended. Specifically, we will determine whether DoD officials (a) verify the continued need for contractors to possess Common Access Cards, (b) revoke or recover Common Access Cards from contractors in accordance with DoD policies and procedures, and (c) ensure the proper use of the Common Access Card by contractors.

Controls Over Unliquidated Obligations on Contracts Supporting the Global War on Terror (D2008-D000FC-0208.000). Objective: To determine the amount of unliquidated obligations on contracts and whether DoD has established adequate management controls over the unliquidated obligations.

Controls Over the Department of the Navy Military Payroll Disbursed in Support of the Global War on Terror (D2008-D000FC-0189.000). Objective: To determine whether the Department of the Navy is disbursing military payroll in support of the Global War on Terror in accordance with established laws and regulations. Specifically, we will determine whether the Department of the Navy maintains adequate support for payments related to deployments to an active combat zone.

Defense Emergency Response Fund for the Global War on Terror (D2008-D000FE-0106.000). Objective: To determine if the Defense Emergence Response Fund is used as intended and in adherence to the Office of Management and Budget guidance for the use of the funds. We will also determine if DoD has the ability to track the use of the Defense Emergency Relief Fund.

Distribution of Funds and the Validity of Obligations for the Management of the Afghanistan Security Forces Fund – Phase III (D2007-D000LQ-0161.002). Objective: To determine whether organizations in Southwest Asia that the U.S. Central Command assigned with the responsibility for managing the Afghanistan Security Forces Fund properly accounted for the goods and services purchased for the Afghanistan Security Forces using the Afghanistan Security Forces Fund and whether the goods and services were properly delivered to the Afghanistan Security Forces.

Internal Controls and Data Reliability in the Deployable Disbursing System (D2007-D000FL-0252.000). Objective: To determine whether the internal controls over transactions processed through the Deployable Disbursing System are adequate to ensure the reliability of the data processed. The audit primarily focuses on the United Stated Marine Corps' use of the Deployable Disbursing System and will include financial information processed by disbursing stations supporting the Global War on Terror and will also include the recording of related obligations. This audit is a follow up on our "Audit of Internal Controls Over Out-of-Country Payments," D2006-D000FL-0208.000.

Logistics Support for the U.S. Special Operations Command (D2008-D000AS-0248.000). Objective: To determine whether contracts providing logistics support to the U.S. Special Operations Forces were properly awarded and administered.

Organic Ship Utilization in Support of the Global War on Terror (D2008-D000AB-0193.000). Objective: To evaluate the effectiveness of policies and procedures used to ensure that activated Government-owned and Government-chartered vessels are used to the maximum extent prior to procuring commercial transportation to Southwest Asia.

Purchasing and Leasing of Vehicles in Support of Operation Iraqi Freedom and Operation Enduring Freedom (D2008-D000LH-0235.000). Objective: To examine contracts and task orders for vehicles either purchased or leased to support Operation Iraqi Freedom and Operation Enduring Freedom and to evaluate the development of the requirements, award of the contract or task order, the administration of the contract or task order, and the reasonableness of the cost to DoD.

Update – Summary Report on Challenges Impacting Operations Iraqi Freedom and Enduring Freedom Reported by Major Oversight Organizations Beginning FY 2003 through FY 2008 (D2008-D000JC-0274.000). Objective: Summarize contracting, funds management, and other accountability issues identified in audit reports and testimonies that discuss mission critical support to Operations Iraqi Freedom and Enduring Freedom from FY 2003 through FY 2008. We will update the information from the prior summary report, Report No. D-2008-086, to include the status of recommendations made in all FY 2003 through FY 2007 reports regarding Operations Iraqi Freedom and Enduring Freedom. In addition, we will include finding and recommendation information for FY 2008 audit reports and determine the trends indicated by that information.

War Reserve Materiel Contract (D2008-D000CK-0161.000). Objective: To determine whether Air Force contracting officials managed and administered the DynCorp International War Reserve Materiel contract in accordance with Federal and DoD contracting policies.

SPECIAL PLANS AND OPERATIONS

Accountability of Night Vision Devices Provided to the Security Forces of Iraq (D2008-D00SPO-0271.000). Objective: Assess DoD management oversight of night vision devices in Iraq. Specifically, we will determine whether the accountability, control and physical security over the distribution of night vision devices provided to the security forces of Iraq are adequate, to include the areas of: (1) Contracting and procurement, (2) Transportation and storage, (3) U.S. issuance procedures to the security forces of Iraq, and (4) Support provided by the security forces of Iraq.

FUTURE FY 2009 REPORTS

AUDIT

Acquisition Workforce at the Defense Contract Management Agency (D2008-D000AB-0266.000). Objective: To assess the amount of DoD civilian, military, foreign national, and contracted support services within the Defense Contract Management Agency devoted to support the Global War on Terror. We will also evaluate whether the Defense Contract Management Agency Acquisition Workforce is adequately trained and certified.

Army Acquisition Actions in Response to the Threat to Light Tactical Wheeled Vehicles (D2009-D000AE-0007.000). Objective: To determine whether the Army effectively managed efforts to develop, test, and acquire armor solutions for light tactical wheeled vehicles. These solutions are needed in response to the threat to High Mobility Multi-Purpose Wheeled Vehicle variants and use in developing the next-generation vehicle for the Global War on Terror. In addition, we will determine whether DoD exercised adequate operational test and live fire test oversight of the Army's High Mobility Multi-Purpose Wheeled Vehicle program.

Army and Air Force Military Pay in Support of the Global War on Terror (D2008-D000FP-0252.000). Objective: To determine whether the Army and Air Force military payroll disbursed in support of the Global War on Terror is paid in accordance with established laws and regulations.

Contracting for Clothing Requirements for Civilian and Contractor Personnel Deployed to Iraq and Afghanistan (D2008-D00LD-0245.000). Objective: To determine how much the Central Issuing Facilities contracts fulfill the clothing requirement for both DoD civilian and contractor personnel deployed to Iraq and Afghanistan; how contract requirements, terms, and conditions were developed; and the adequacy of cost controls

Contracts for Spare Parts for Vehicle-mounted Small Arms in Support of the Global War on Terror (D2008-D000FD-0214.000). Objective: To determine whether DoD organizations used appropriate and effective contracting procedures to provide customers with the vehicle-mounted small arms spare parts needed to support the Global War on Terror.

Deferred Maintenance on DoD Weapon Systems as a Result of the Global War on Terror. Objective: To assess the extent and causes of deferred maintenance that result from the Global War on Terror. The DoD OIG is conducting a series of audits under this objective.

> **Department of the Army Deferred Maintenance on the Abrams Tank Fleet as a Result of the Global War on Terror (D2008-D000FJ-0210.000).**
>
> **Department of the Army Deferred Maintenance on the Bradley Fighting Vehicle as a Result of the Global War on Terror (D2008-D000FL-0253.000)*.***
>
> **The U.S. Air Force Deferred Maintenance on the C-130 Aircraft as a Result of the Global War on Terror (D2008-D000FH-0225.000).**

DoD Counter Narcoterrorism Technology Program Office, Program and Operations Support, Indefinite Delivery/Indefinite Quantity Contract (D2008-D000AS-0255.000). Objective: To determine whether the DoD Counter Narcoterrorism Technology Program Office support contract for Southwest Asia is consistent with the Federal Acquisition Regulation.

Equipment Repairs and Maintenance Contracts in Support of Operation Iraqi Freedom and Operation Enduring Freedom (D2008-D000LH-0249.000). Objective: To evaluate the development of contract requirements, award of contracts and task orders, and the administration of the contracts and task orders for equipment repairs and maintenance within Iraq and Afghanistan.

Funds Appropriated for Afghanistan and Iraq Processed Through the Foreign Military Sales Trust Fund (D2007-D000FD-0198.001). This audit will continue our ongoing project on the subject. Objective: The overall objective remains to determine whether funds processed through Foreign Military Sales Trust Fund are being properly managed. Our sub-objectives are to determine whether funds transferred into the Foreign Military Sales Trust Fund are properly accounted for, used for intend purposes and properly reported in the DoD financial reports.

Ground Standoff Mine Detection System Contract (D2008-D000AE-0280.000). Objective: To evaluate the manner in which Ground Standoff Mine Detection System contract requirements were developed, the procedures under which contracts or task or delivery orders were awarded, and the efficiency of DoD management and oversight of the contract.

High Mobility Multipurpose Wheeled Vehicle Contract (D2008-D000CH-0236.000). Objective: To determine whether American General charged fair and reasonable prices for noncommercial modifications under contract DAAE07-01-C-S001.

Information Assurance of the Outside the Continental United States Navy Enterprise Network as it Relates to the Global War on Terror (D2008-D000FN-0230.000). Objective: To assess the integrity, confidentiality, and availability of the Outside the Continental United States Navy Enterprise Network particularly as it is used in Global War on Terror deployments. The information assurance testing will include examining continuity, enclave boundary defense, identification and authentication, personnel, security design and configuration, enclave computing environment, vulnerability and incident management, and physical and environmental information assurance control subject areas.

Management and Accountability of Property Purchased at Regional Contracting Centers in Afghanistan (D2008-D000JC-0273.000). Objective: To evaluate the management and accountability of property purchased through the regional Contracting Centers in Bagram Airfield, Afghanistan. Specifically, we will determine whether accountable property is properly recorded in the Theater Property Book Office at Bagram Air Field, Afghanistan.

Medical Prime Vendor Contracts in Support of Operation Iraqi Freedom and Operation Enduring Freedom (D2008-D000LF-0267.000). Objective: To examine contracts and task orders under the Defense Supply Center-Philadelphia Medical Prime Vendor Program for terms and conditions, price controls given increased demand, and the ability of contractors to provide supplies in a timely manner to the warfighter.

Rapid Development and Fielding of Material Solutions Within the Navy (D2008-D000AE-0247.000). Objective: To evaluate the management of the Navy process used to rapidly develop and field material solutions to meet urgent needs in support of the Global War on Terror.

Selection of Mode of Transportation of Materials in Support of Operation Iraqi Freedom and Operation Enduring Freedom (D2008-D000LH-0250.000). Objective: To examine contracts and task orders for ground, air, and sealift transportation modes and evaluate how the shipping requirements were determined, the procedures used to select the transporting company, the terms of the contract and task orders, and the oversight provided.

Transition Planning for the Logistics Civil Augmentation Program IV Contract (D2008-D000AS-0270.000). Objective: To determine whether the Army properly planned for acquisition transition from Logistics Civil Augmentation Program III contract to the Logistics Civil Augmentation Program IV contract

Update: Potable and Non-Potable Water in Iraq (D2008-D000JC-0258.000). Objective: To determine whether the current processes for providing safe potable and non-potable water to U.S. forces in Iraq are adequate. We are also reviewing the implementation of recommendations made during our previous audit on potable and non-potable water (Report No. D-2008-060).

SPECIAL PLANS AND OPERATIONS

Accountability of Night Vision Devices Provided to the Afghan National Security Forces. Objective: Assess DoD management oversight of night vision devices in Afghanistan. Specifically, we will determine whether the accountability, control and physical security over the distribution of night vision devices provided to the Afghan National Security Forces are adequate, to include the areas of: (1) Contracting and procurement, (2) Transportation and storage, (3) U.S. issuance procedures to the Afghan National Security Forces, and (4) Support provided by the Afghan National Security Forces.

Assessment of U.S. "Train and Equip" capabilities in support of the planned expansion of the Afghan National Security Forces. Objective: Assess the effectiveness of the U.S. Government's efforts in training, equipping and mentoring the expanding Afghan National Security Forces.

Assessment of U.S. Assistance to the Afghan National Security Forces to help them build their logistics sustainment base. Objective: Assess the effectiveness of U.S. Government assistance to the Afghan National Security Forces in helping them build their logistics sustainment base.

Assessment of U.S. Assistance to the Afghan National Security Forces to help them build their medical sustainment base. Objective: Assess the development of the Afghan military health care system and the effectiveness of U.S. Government assistance in helping them build their medical sustainment base.

Assessment Research on Wounded Warrior Management Processes (D2008-D00SPO-0268.000). Objective: Assess the effectiveness of the DoD Military Health System in providing full spectrum casualty management for "wounded warriors" particularly those serving in Operation Iraqi Freedom and Operation Enduring Freedom. Specifically, our research will focus on: (1) service members with post-traumatic stress disorder and traumatic brain injury, (2) service members with severe physical injuries, (3) the DoD Post-Deployment Health Reassessment program, (4) the continuum of care and transition to the Department of Veterans Affairs, and (5) medical data collection and sharing between DoD, civilian, and Department of Veterans Affairs medical facilities and practitioners.

Evaluation of the Section 1206 Global Train and Equip Program (D2008-DIP0E3-0008). Objective: To evaluate (1) the effectiveness of the Section 1206 program to support Combatant Commander's counter-terrorism and stability operations, (2) the efficiency of the Section 1206 program with regard to project selection, planning, and execution and (3) how the Section 1206 program complies with congressional requirements.

INSPECTOR GENERAL, DEPARTMENT OF STATE

PLANNED PROJECTS

FIRST QUARTER FY 2009

MIDDLE EAST REGIONAL OFFICE

Embassy Baghdad Transition Plan (DoD Downsizing). Purpose: To review what transition planning mechanisms are in place within the Department and between the Department and the U.S. Military and the Government of Iraq; what are the key transition issues facing Department planners, including the provision of security, logistical support, transportation, and the status of regional offices and Provincial Reconstruction Teams; and what are the expected costs associated with increased Department roles and responsibilities. (Program Review)

Personal Security Detail Worldwide Personal Protective Services (WPPS) Contract – Triple Canopy (Jerusalem). Purpose: To review the requirements and provisions of the Worldwide Personal Protective Services contract; objectives of the contracts and task orders, what indicators have been established to measure performance; and how the Department administered the contract to oversee Triple Canopy's performance of the Worldwide Personal Protective Services contract. (Performance Audit)

Role, Function, and Effectiveness of Regional Embassy Offices in Iraq. Purpose: To determine whether (1) Overseas Buildings Operations (OBO) effectively monitored and certified the construction of Regional Embassy Offices sites and Overseas Security Policy Board policies and requirements were followed; (2) security concerns are affecting Regional Embassy Offices operations; (3) sufficient financial and human resources are available to support the mission; and (4) are participating organizations effectively coordinating their programs and operational support. (Performance Audit)

Role, Staffing, and Effectiveness of Diplomatic Security – Jerusalem. Purpose: To review what studies and needs assessments were conducted by the Bureau of Diplomatic Security to determine Personal Protective Services requirements; factors which led to the decision for three separate contractors to perform protection services in Iraq; what mechanisms are in place to ensure personal protective services assets are utilized in an efficient and effective manner. (Performance Audit)

AUDIT

Economic Support Funds – Afghanistan. Purpose: To trace the flow of funds from initial appropriations to their ultimate expenditures by award recipients, compare the flow of funds to determine consistency with reported funding allocations and/or uses, and identify related Department oversight controls. (Financial Related Audit)

INSPECTION

Review of Voice of America Persian Network News. Purpose: To review and determine whether policy and program goals of Voice of America Persian Network News are being effectively achieved and to provide analysis and recommendations for systemic improvements in policy implementation and program management. (Program Evaluation)

SECOND QUARTER FY 2009

AUDIT

Personal Security Detail Worldwide Personal Protective Services (WPPS) Contract – Dyncorp (Iraq). Purpose: To evaluate (1) the procurement process to include the methods for determining the contract requirements and the contract award decisions; and (2) the funding sources and allowability, allocability and reasonableness of costs claimed under the contract. (Procurement and Financial Related)

Personal Security Detail Worldwide Personal Protective Services (WPPS) Contract - Triple Canopy (Iraq). Purpose: To evaluate (1) the procurement process to include the methods for determining the contract requirements and the contract award decisions; and (2) the funding sources and allowability, allocability and reasonableness of costs claimed under the contract. (Procurement and Financial Related)

Property Inventory and Accountability at Embassy Baghdad. Purpose: To evaluate the Department's controls for recording and safeguarding personal property inventory at Post. (concurrent w/ Inspection of Embassy Baghdad 2nd Quarter FY 2009) (Performance Audit)

MIDDLE EAST REGIONAL OFFICE

Personal Security Detail Worldwide Personal Protective Services (WPPS) Contracts – Blackwater (Afghanistan). Purpose: To review the requirements and provisions of the Worldwide Personal Protective Services contract; objectives of the contracts and task orders, what indicators have been established to measure performance; and how the Department administered the contract to oversee Blackwater's performance of the Worldwide Personal Protective Services contract. (Performance Audit)

Role, Staffing, and Effectiveness of Diplomatic Security – Afghanistan. Purpose: To review what studies and needs assessments were conducted by the Bureau of Diplomatic Security to determine PPS requirements; factors which led to the decision for three separate contractors to perform protection services in Iraq; what mechanisms are in place to ensure personal protective services assets are utilized in an efficient and effective manner. (Performance Audit)

INSPECTION

Inspection of Embassy Baghdad. Purpose: To evaluate Embassy Baghdad's implementation of policy, management of resources, adequacy of management controls, and measures to protect people, information and facilities.

THIRD QUARTER FY 2009

AUDIT

Middle East Partnership Initiative. Purpose: To evaluate and assess the allowability, allocability and reasonableness of costs incurred under the Department's cooperative agreement and sensitive grant awards to the Foundation for the Defense of Democracies and identify related Department oversight controls. (Financial Review)

MIDDLE EAST REGIONAL OFFICE

Emergency Action Plan of Embassies Baghdad and Kabul. Purpose: To evaluate and assess the current status and effectiveness of the Emergency Action Plans for both the Baghdad and Kabul Embassies to determine the reasonableness and their level of coordination and cooperation with the military commanders in-country. (Program Evaluation)

Personal Security Detail Worldwide Personal Protective Services (WPPS) Contract – Blackwater (Afghanistan). Purpose: To evaluate (1) the procurement process to include the methods for determining the contract requirements and the contract award decisions; and (2) the funding sources and allowability, allocability and reasonableness of costs claimed under the contract. (Procurement and Financial Related)

Personal Security Detail Worldwide Personal Protective Services (WPPS) Contract – Triple Canopy (Jerusalem). Purpose: To evaluate (1) the procurement process to include the methods for determining the contract requirements and the contract award decisions; and (2) the funding sources and allowability, allocability and reasonableness of costs claimed under the contract. (Procurement and Financial Related)

Review of Anti-Corruption Training and Development Programs in Iraq. Purpose: To evaluate and assess the current status and effectiveness of the Iraqi anti-corruption training programs especially the development and sustainment of the Iraqi Inspector general system; to determine and evaluate the coordination and cooperation of on-going anti-corruption training programs with other US government agencies. (Program Review)

Review Use and Effectiveness of Funds Provided to the Federally Administered Tribal Areas in Pakistan. Purpose: To determine whether specific internal control procedures have been properly designed and put in place for the Federally Administered Tribal Areas program to include procedures for planning, organizing, directing, and controlling program operations, and the system put in place for measuring, reporting, and monitoring program performance. (Performance Audit)

INSPECTION

De-mining Programs in Afghanistan. To evaluate the implementation and effectiveness of de-mining programs in Afghanistan. (Program Evaluation)

De-mining Programs in Iraq. To evaluate the implementation and effectiveness of de-mining programs in Iraq. (Program Evaluation)

FOURTH QUARTER FY 2009

AUDIT

Economic Support Funds – West Bank. Purpose: To trace the flow of funds from initial appropriations to their ultimate expenditures by award recipients, compare the flow of funds to determine consistency with reported funding allocations and/or uses, and identify related Department oversight controls and identify related Department oversight controls. (Financial Related)

Logistics Civil Augmentation Program (LOGCAP) Task Order for Embassy Baghdad. Purpose: To evaluate and assess the Contractor's compliance with contract terms and conditions, task order terms and conditions, and applicable laws and regulations. (Performance Audit)

MIDDLE EAST REGIONAL OFFICE

Effectiveness of Counter Narcotics Programs in Afghanistan. Purpose: To assess U.S. efforts to plan and manage counter-narcotics activities in Afghanistan, including an analysis of (1) U.S. obligations and expenditures, (2) results of assistance projects, (3) assistance coordination mechanisms and strategy, and (4) major obstacles that affect the achievement of U.S. goals. (Program Evaluation)

Review of Afghanistan Governance and Human Rights Programs. Purpose: To determine (1) what performance measures or metrics are used to evaluate effectiveness, (2) are programs effectively coordinated with other U.S. government, donor countries, and international organizations' efforts, (3) how effective is the program being managed, and (4) what progress is being made and impediments to success. (Program Evaluation)

Review of Afghanistan Refugee Program. Purpose: To determine whether (1) U.S. government and international organizations have effectively met the protection, food, and other assistance needs of Afghanistan's refugee populations, and (2) whether the U.S. government has a coordinated and effectively managed program to protect and assist these refugees. (Program Evaluation)

FUTURE STARTS

IRAQ

Economic Support Funds – Iraq
Verbal Notices to Proceed (Task Orders) – Worldwide Personal Protective Services
Diplomat Security Armored Vehicle Procurement
Local Security Guard Program
Public Diplomacy Programs in Iraq
Democracy and Education Programs in Iraq
Rightsizing (Staffing) of Embassy Baghdad
Management of Iraq Security Programs
Effectiveness of Security Assistance in Iraq
Review of Communications Security at Embassy Baghdad
Democracy Building: National Endowment for Democracy
Implementation of International Cooperative Administrative Support Services – Iraq
Follow-up Review of Iraq Police Training
Follow-up Review of Rule of Law Programs in Iraq
Follow-up on Role and Effectiveness of Provincial Reconstruction Teams in Iraq

AFGHANISTAN

Public Diplomacy Programs in Afghanistan
Follow-up Evaluation of Afghanistan Police Training
Follow-up Evaluation of Afghan Rule-of-Law Programs
Effectiveness of Security Assistance in Afghanistan
Management of Afghanistan Security Programs
Implementation of International Cooperative Administrative Support Services – Afghanistan

PAKISTAN

Democracy and Education Programs in Pakistan
Internal Management Controls in Federally Administered Tribal Areas in Pakistan
Effectiveness of Counter-narcotics Programs in Pakistan
Effectiveness of Security Assistance in Pakistan

EMBASSY MANAGEMENT INSPECTIONS

Inspection of Embassy Egypt
Inspection of Embassy Kuwait
Inspection of Embassy United Arab Emirates
Inspection of Embassy Oman
Inspection of Embassy Qatar
Inspection of Embassy Bahrain
Inspection of Embassy Yemen
Inspection of Embassy Jordan

OTHER

Middle East Partnership Initiative (Follow-on to initial audit)
Democracy and Education Programs in Lebanon
Effectiveness of Security Assistance in Lebanon

ONGOING PROJECTS

AUDIT

New Embassy Compound Phase I. Purpose: To determine whether the New Embassy Compound contracts were awarded competitively and whether sole-source awards were justified in accordance with procurement regulations. (Performance Audit)

New Embassy Compound Phase II. Purpose: To determine whether Overseas Buildings Operations (OBO) and its Emergency Project Coordination Office (EPCO) effectively oversaw and certified the construction of the New Embassy Compound Baghdad in accordance with applicable requirements and standards. (Performance Audit)

Review of Blackwater WPPS II Contract and Task Orders in Iraq (w/SIGIR). Purpose: To determine the contracting process; the requirements and provisions of the contract; the costs and funding sources of the contract; and how the Department administered the contract to oversee Blackwater's performance. (Financial Related & Performance Audit)

MIDDLE EAST REGIONAL OFFICE

Kennedy Report on Worldwide Personal Protective Services (WPPS) - Private Security Contactors – Iraq. Purpose: To review the current status of implementing recommendations from the Kennedy Report by the three Worldwide Personal Protective Services contractors in Iraq – Blackwater, DynCorp International, and Triple Canopy; an analysis of what recommendations, if any, have not been implemented; review and evaluate the Department's tracking of the implementation and effectiveness of the Kennedy Report recommendations. (Program Evaluation)

Personal Security Detail Contracts – DynCorp – Iraq. Purpose: To review the requirements and provisions of the Worldwide Personal Protective Services contract; objectives of the contracts and task orders, what indicators have been established to measure performance; and how the Department administered the contract to oversee DynCorp International 's performance of the Worldwide Personal Protective Services contract. (Performance Audit)

Personal Security Detail Contracts – Triple Canopy – Iraq. Purpose: To review the requirements and provisions of the Worldwide Personal Protective Services (WPPS) contract; objectives of the contracts and task orders, what indicators have been established to measure performance; and how the Department administered the contract to oversee Triple Canopy's performance of the Worldwide Personal Protective Services contract. (Performance Audit)

Role, Staffing, and Effectiveness of Diplomatic Security – Iraq. Purpose: To review what studies and needs assessments were conducted by the Bureau of Diplomatic Security to determine personal protective services requirements; factors which led to the decision for three separate contractors to perform protection services in Iraq; what mechanisms are in place to ensure personal protective services assets are utilized in an efficient and effective manner. (Performance Audit)

INSPECTION

Review of US Policy regarding Oil Contracts in Iraq. Purpose: To review U.S. policy on entering into of oil contracts in Iraq and whether a policy has been clearly defined, communicated, or consistently implemented in its interactions with the Iraqi Government, the Kurdistan Regional Government, and international oil companies seeking to do business in Iraq. (Program Evaluation)

INSPECTOR GENERAL, U.S. AGENCY FOR INTERNATIONAL DEVELOPMENT

PLANNED AUDITS

PLANNED AUDITS – IRAQ

PERFORMANCE AUDITS

Review of Management's Discussion and Analysis Section in USAID's Financial Statements for Fiscal Year 2009. Objective: Does the Management's Discussion and Analysis section of USAID's financial statements for fiscal year 2009 meet form and content standards? [This effort is part of a multi-country review that will include work done in Iraq.]

USAID/Iraq's Assistance to the Iraqi Electricity Sector. Objective: Is USAID/Iraq's assistance to the Iraqi electricity sector under the Economic Governance II program achieving intended results?

USAID/Iraq's Community Stabilization Program. Objective: Is USAID/Iraq's community stabilization program achieving intended results with regard to activities in the integration of disenfranchised youth into their communities?

USAID/Iraq's Community-Based Conflict Mitigation Program. Objective: Is USAID/Iraq's community-based conflict mitigation program achieving intended results and what has been the impact of those activities?

USAID/Iraq's Oversight of Private Security Contractors in Iraq. Objectives: (1) Were USAID-funded private security contractors in Iraq procured in accordance with established USAID and U.S. Government policies? (2) Has USAID/Iraq managed its contracts and grant agreements with implementing partners such that they provide adequate oversight over private security contractors?

USAID/Iraq's Participation on Provincial Reconstruction Teams in Iraq. Objectives: (1) Are USAID/Iraq provincial reconstruction team representatives performing their roles as activity managers as intended? (2) How is USAID/Iraq assisting the provincial reconstruction teams in transitioning to USAID/Iraq activities?

USAID/Iraq's Provincial Economic Growth Program. Objectives: (1) Have USAID/Iraq's provincial economic growth activities created an enabling environment for business operations and what has been the impact? (2) Are USAID/Iraq's grant activities under its provincial economic growth program achieving intended results and what has been the impact?

USAID/Iraq's Rapid Assistance Program. Objective: Did USAID/Iraq develop guidelines for the consistent and consequential implementation of the Iraq rapid assistance program? And if so, were the guidelines followed?

USAID's Activities Regarding Internally Displaced Persons in Iraq. Objective: Are USAID's Office of Foreign Disaster Assistance Internally Displaced Persons and Vulnerable Population activities achieving intended results and what is the impact?

USAID's Compliance with the Federal Information Security Management Act for Fiscal Year 2009. Objective: Did USAID/Iraq implement selected minimum security controls for its information systems as required by the Federal Information Security Management Act? [This effort is part of a multi-country audit that will include work done in Iraq.]

USAID's Fiscal Year 2009 Financial Statements. Objective: Did USAID's principal financial statements present fairly, in all material respects and in conformity with generally accepted accounting principles, its assets, liabilities, and net position; net cost; changes in net position; and budgetary resources for fiscal years 2009 and 2008? [This effort is part of a multi-country audit that will include work done in Iraq.]

FINANCIAL AUDITS

Objectives: Financial audit objectives include determining whether (1) costs incurred and billed by the recipient are allowable, allocable and reasonable, (2) the recipient's internal control structure is adequate, and (3) the recipient complies with agreement terms and applicable laws and regulations. Audits are performed by the Defense Contract Audit Agency at the request of OIG, who then reviews and issues the reports to USAID with applicable recommendations. The following financial audits are planned to be issued and/or started in FY 2009:

- Agreed-Upon Procedures Review of Direct and Indirect Costs Incurred by Research Triangle Institute under USAID Contract Nos. EDG-C-00-00010-00, 267-C-00-05-00505-00, and GHS-I-04-03-00028-00 Relating to Payments to Business Systems House during the Period March 26, 2003 through September 30, 2007

- Agreed-Upon Procedures Review of Requests for Equitable Adjustments Related to Excusable Delays by Bechtel National, Inc. under USAID Contract No. SPU-C-00-04-00001-00 for the Period January 5, 2004 through March 31, 2007 and Contract No. EEE-C-00-03-00018-00 for the Period April 17, 2003 through February 28, 2006

- Costs Incurred and Billed by AirServ under USAID Grant No. DFD-G-00-04-00192-00 for the Period June 29, 2004 through December 31, 2008

- Costs Incurred and Billed by BearingPoint, Inc. under USAID Contract No. 267-C-00-04-00405-00 for the Period October 1, 2007 through September 30, 2008

- Costs Incurred and Billed by CHF International under USAID Agreement No. AFP-A-00-0300004-00 for the Period August 1, 2005 through April 30, 2007 and under USAID Agreement No. 267-A-00-06-00507-00 for the Period September 30, 2006 through September 30, 2007

- Costs Incurred and Billed by CHF International under USAID Agreement No. 267-A-00-06-00507-00 for the Period October 1, 2007 through September 30, 2008

- Costs Incurred and Billed by Development Alternatives, Inc. under USAID Contract No. 267-C-00-07-00505-00 for the Period September 28, 2007 through September 30, 2008

- Costs Incurred and Billed by Gulf Catering Company under USAID Contract No. 267-C-00-05-00514-00 for the Period October 1, 2005 through September 30, 2008

- Costs Incurred and Billed by International Business & Technical Consultants, Inc. under USAID Contract No. 267-C-00-05-00508-00 for the Period January 1, 2007 through December 31, 2007

- Costs Incurred and Billed by International Business & Technical Consultants, Inc. under USAID Contract No. 267-C-00-05-00508-00 for the Period January 1, 2008 through December 31, 2008

- Three audits of costs incurred and billed by the International Foundation for Election Systems through the Consortium for Election and Political Process Strengthening under USAID Agreement No. 267-A-00-04-00405-00 for the period October 1, 2005 through June 30, 2009

- Costs Incurred and Billed by International Relief & Development, Inc. under USAID Agreement No. AFP-A-00-03-0002-00 for the Period November 1, 2005 through March 31, 2007

- Costs Incurred and Billed by International Relief & Development, Inc. under USAID Agreement No. 267-A-00-06-00503-00 for the Period May 29, 2006 through September 30, 2007

- Costs Incurred and Billed by International Relief & Development, Inc. under USAID Agreement No. 267-A-00-06-00503-00 for the Period October 1, 2007 through September 30, 2008

- Costs Incurred and Billed by International Resources Group under USAID Contract No. 517-C-00-04-00106-00 for the Period October 1, 2006 through December 31, 2007

- Costs Incurred and Billed by International Resources Group under USAID Contract No. 517-C-00-04-00106-00 for the Period January 1, 2008 through February 28, 2009

- Costs Incurred and Billed by Louis Berger Group, Inc. under USAID Contract No. 267-C-00-07-00500-07 for the Period May 14, 2007 through May 13, 2008

- Costs Incurred and Billed by Louis Berger Group, Inc. under USAID Contract No. 267-C-00-08-00500-05 for the Period January 23, 2008 through January 31, 2009

- Costs Incurred and Billed by Louis Berger Group, Inc. under USAID Contract No. 267-C-00-07-00500-07 for the Period May 14, 2008 through May 13, 2009

- Costs Incurred and Billed by Louis Berger Group/The Services Group, Inc. under USAID Contract No. 267-C-00-04-00435-06 for the Period October 1, 2007 through March 31, 2008

- Costs Incurred and Billed by Management Systems International under USAID Contract No. AEP-I-01-05-00221-00 for the Period July 27, 2006 through September 30, 2007

- Costs Incurred and Billed by Management Systems International under USAID Contract No. AEP-I-00-08-00024-00 for the Period June 1, 2005 through May 31, 2006

- Costs Incurred and Billed by Management Systems International under USAID Contract No. DFD-I-00-05-00221-00 for the Period October 1, 2007 through September 30, 2008

- Costs Incurred and Billed by Relief International under USAID Agreement No. 267-A-00-07-00504-00 for the Period September 27, 2007 through September 30, 2008

- Costs Incurred and Billed by Research Triangle Institute II under USAID Agreement No. 267-C-00-05-00505-00 for the Period January 1, 2008 through December 31, 2008

- Costs Incurred and Billed by Research Triangle Institute under USAID Contract No. 267-C-00-05-00505-00 for the Period January 1, 2007 through December 31, 2007

- Costs Incurred and Billed by Save the Children Federation under USAID Agreement No. AFP-A-00-03-00005-00 for the Period August 1, 2004 through April 1, 2006

- Costs Incurred and Billed by Stevedoring Services of America under USAID Contract No. TRN-C-00-03-00054-00 for the Period March 24, 2003 through June 30, 2004

- Supplemental Audit of Demobilization and Subcontractor Costs Incurred by Development Alternatives, Inc. under USAID Contract No. RAN-C-00-04-00002-00 for the Period July 1, 2006 through December 30, 2006

- Travel Expense Costs Incurred and Billed by the Sandi Group under its Subcontract GG474-04-001 with the Louis Berger Group, Inc. under USAID Contract No. 267-C-00-04-00435-00 for the Period August 1, 2005 through September 30, 2006

PLANNED AUDITS - AFGHANISTAN

PERFORMANCE AUDITS

Selected Activities Funded Under USAID/Afghanistan's Infrastructure Rehabilitation Program—Power Sector. Objective: Were selected power sector activities funded under USAID/Afghanistan's Infrastructure and Rehabilitation Program achieving intended results, and what has been the impact?

Selected Activities Funded Under USAID/Afghanistan's Infrastructure Rehabilitation Program—Transport Sector. Objective: Were selected transport sector activities funded under USAID/Afghanistan's Infrastructure and Rehabilitation Program achieving intended results, and what has been the impact?

USAID/Afghanistan's Afghan Civilian Assistance Program. Objective: Were USAID/Afghanistan's humanitarian assistance services provided through the Afghan Civilian Assistance Program achieving planned results, and what has been their impact?

USAID/Afghanistan's Basic Education Program. Objective: Were the critical activities under the USAID/Afghanistan's Basic Education Program implemented through the Building Education Support Systems for Teachers Project achieving planned results, and what has been the impact?

USAID/Afghanistan's Capacity Development Program. Objective: Was USAID/Afghanistan's Capacity Development Program achieving planned results, and what has been the impact?

USAID/Afghanistan's Land Titling and Economic Restructuring Program. Objective: Did USAID/Afghanistan's Land Titling and Economic Restructuring Program achieve planned results, and what has been the impact?

USAID/Afghanistan's Local Governance and Community Development Project in Northern and Western Regions of Afghanistan. Objective: Was USAID/Afghanistan's Local Governance and Community Development Project in Northern and Western Regions of Afghanistan achieving planned results, and what has been the impact?

USAID/Afghanistan's Technical Support to the Central and Provincial Ministry of Public Health. Objective: Were selected activities funded under USAID/Afghanistan's Technical Support to the Central and Provincial Ministry of Public Health achieving intended results, and what has been the impact?

FINANCIAL AUDITS

Objectives: Financial audit objectives include determining whether (1) costs incurred and billed by the recipient are allowable, allocable and reasonable, (2) the recipient's internal control structure is adequate, and (3) the recipient complies with agreement terms and applicable laws and regulations. Audits are performed by the Defense Contract Audit Agency or non-Federal auditors. The OIG reviews and issues the reports to USAID with applicable recommendations. The following financial audits are planned to be issued and/or started in FY 2009:

- Costs incurred by Advance Engineering Associates, International to Implement the Afghanistan Energy Assistance Project, USAID/Afghanistan Contract No. EPP-I-00-03-00004-00, for the Period ended December 31, 2007
- Costs incurred by Bearing Point, Inc. to Implement the Economic Governance in Afghanistan, USAID/Afghanistan Contract No. 306-C-00-03-00001-00, for the Period from November 17, 2002, to December 15, 2005
- Costs incurred by Bearing Point, Inc. to Implement the Strengthening Private Sector through Capacity Building, USAID/Afghanistan Contract No. GEG-I-00-04-00004-00, for the Period from September 26, 2005, to December 31, 2007
- Costs incurred by Deutsche Investitions Entwicklungsgesellschaft mbH, USAID/Afghanistan Agreement No. 306-A-00-05-00512-00, for the Period from February 3, 2005, to August 2, 2008
- Costs Incurred in the United States by Louis Berger Group, Inc., under USAID/Afghanistan Contract No. 306-C-00-02-00500-00, for the Period from January, 1, 2007 through May 31, 2008
- Creative Associates, Education Development Center, and International Youth Foundation
- Quarterly Audits of Local Costs incurred by the Louis Berger Group, Inc. to Implement the Afghanistan Infrastructure Reconstruction Program, USAID/Afghanistan Contract No. 306-I-00-06-00517-00

PLANNED AUDITS – REST OF ASIA

PERFORMANCE AUDITS

Review of Management's Discussion and Analysis Section in USAID's Financial Statements for Fiscal Year 2009. Objective: Does the Management's Discussion and Analysis section of USAID's financial statements for fiscal year 2009 meet form and content standards? [This effort is part of a multi-country review that will include work done in a selected Asian country.]

Selected Activities Funded Under USAID/Bangladesh's Population and Health Program. Objective: Were selected activities funded under USAID/Bangladesh's Population and Health Program achieving planned results, and what has been the impact?

Selected Activities Funded Under USAID/Kazakhstan's Health Program. Objective: Were selected activities funded under USAID/Kazakhstan's Health Program achieving planned results, and what has been the impact?

USAID/Pakistan's Capacity Building Development Program. Objective: Is USAID/Pakistan's Capacity Building Program achieving intended results, and what has been the impact?

USAID/Pakistan's Links to Learning: Education Support to Pakistan Program. Objective: Is USAID/Pakistan's Links to Learning: Education Support to Pakistan Program achieving intended results, and what has been the impact?

USAID/Philippines' Sustainable Health Improvements through Empowerment and Local Development Project. Objective: Were USAID/Philippines' Sustainable Health Improvements through Empowerment and Local Development Project achieving planned results, and what has been their impact?

USAID's Compliance with the Federal Information Security Management Act for Fiscal Year 2009. Objective: Did USAID implement selected minimum security controls for its information systems as required by the Federal Information Security Management Act? [This effort is part of a multi-country audit that will include work done in a selected Asian country.]

USAID's Displaced Children and Orphan's Fund. Objective: Have USAID activities under the Displaced Children and Orphans Fund achieved planned results, and what has been the impact?

USAID's Fiscal Year 2009 Financial Statements. Objective: Did USAID's principal financial statements present fairly, in all material respects and in conformity with generally accepted accounting principles, its assets, liabilities, and net position; net cost; changes in net position; and budgetary resources for fiscal years 2009 and 2008? [This effort is part of a multi-country audit that will include work done in a selected Asian country.]

USAID's Selected Prevention Activities for Combating HIV/AIDS. Objective: Have selected USAID prevention activities for combating HIV/AIDS achieved intended results, and what has been the impact?

FINANCIAL AUDITS

Objectives: Financial audit objectives include determining whether (1) costs incurred and billed by the recipient are allowable, allocable and reasonable, (2) the recipient's internal control structure is adequate, and (3) the recipient complies with agreement terms and applicable laws and regulations. Financial audits are conducted primarily of non-U.S. based organizations throughout the rest of Asia by non-Federal auditors. Non-U.S. recipients are required to have financial audits done if they spend more than $300,000 of USAID funds during their fiscal year. Financial audit reports conducted by non-Federal auditors are reviewed by the OIG office in Manila, Philippines, and the reports transmitted with applicable recommendations to the responsible USAID mission in the region. OIG expects to issue over 40 financial audit reports to USAID missions in the region, in addition to Iraq and Afghanistan, during FY 2009.

ONGOING AUDITS

ONGOING AUDITS – IRAQ

PERFORMANCE AUDITS

USAID/Iraq's Economic Governance II Program. Objective: Is USAID/Iraq's Economic Governance II Program achieving intended results?

USAID/Iraq's Local Governance Activities. Objective: Are USAID/Iraq's local governance activities achieving intended results and what has been the impact?

USAID/Iraq's National Capacity Development Program. Objective: Is USAID/Iraq's national capacity development program achieving its intended results and what has been the impact of this program?

ONGOING AUDITS – AFGHANISTAN

PERFORMANCE AUDITS

USAID/Afghanistan's Capacity Development Program. Objective: Was USAID/Afghanistan's Capacity Development Program achieving planned results and what has been the impact?

USAID/Afghanistan's Higher Education Project. Objective: Was USAID/Afghanistan's Higher Education Project achieving its planned results and what has been the impact?

USAID/Afghanistan's Local Governance and Community Development Project in Southern and Eastern Regions of Afghanistan. Objective: Was USAID/Afghanistan's Local Governance and Community Development Project in Southern and Eastern Regions of Afghanistan achieving planned results and what has been the impact?

USAID/Afghanistan's School and Health Clinic Buildings Completed Under the Schools and Clinics Construction and Refurbishment Program. Objective: Are school and health clinic buildings completed under USAID/Afghanistan's Schools and Clinics Construction and Refurbishment Program being used for their intended purposes and what has been the impact?

ONGOING AUDITS – REST OF ASIA

PERFORMANCE AUDITS

Critical USAID/Pakistan's Earthquake Reconstruction Activities. Objective: Did USAID/Pakistan's earthquake reconstruction activities achieve planned results and what has been the impact?

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SPECIAL INSPECTOR GENERAL FOR IRAQ RECONSTRUCTION

PLANNED PROJECTS

Commander's Emergency Response Program (CERP) Focused Contract Audit (placeholder). Objective: To determine total contract costs, outcomes, and management oversight of U.S. funded efforts associated with the largest of these contracts.

Program Coordination Involving Special Project Funds (Commander's Emergency Response Program (CERP), Quick Response Fund (QRF), USAID Community Stabilization Funds, OSD Economic Development Efforts). Objective: To assess the extent of coordination of efforts in planning and executing programs, and assessing program outcomes.

Progress in Improving Infrastructure Security Across Key Sectors in Iraq (Oil, Electricity, Water, Sewer, etc.). Objectives: To assess (1) what funds have been spent on protecting infrastructure in each of the sectors; (2) how the effectiveness of key projects and programs is measured; (3) what plans and funding are in place to adequately sustain the protective measures taken?

Review of Bureau of International Narcotics and Law Enforcement Affairs Contract Administration for the Iraqi Policy Training Program (Dyncorp). Objective: To update prior SIGIR audit report 07-016, dated October 23, 2007, to identify the status of corrective actions taken on SIGIR's recommendations for addressing weaknesses in contract management.

Review of Iraq Security Forces Fund contracts awarded to Environmental Chemical Corporation (ECC) for Iraq reconstruction projects (Project # 9002). Objective: To determine total contract costs, outcomes, and management oversight of contracts FA8903-04-D-8672 and FA8903-06-D-8511.

Review of Future U.S. Reconstruction Management in Iraq. Objective: To determine the status of plans for reducing and/or reorganizing U.S. reconstruction program activities and missions in Iraq as U.S. funding streams are reduced or eliminated.

Review of Planning for U.S. Drawdown in Iraq to Ensure the Safeguarding and Accounting for Reconstruction Related U.S. Property, Equipment and Records. Objective: To determine the extent of planning undertaken to properly account for U.S. property, equipment, and records, as the U.S. increasingly transitions responsibilities for funding reconstruction activities to the Government of Iraq and reduces its own footprint in country.

Review of Security Costs for Task Order 1436 of Dyncorp's Police Training Program. Objective: To determine total costs, outcomes, and management oversight of funds obligated for security costs for this task order.

Review of Costs, Outcomes, and Management Oversight of Versar's Quality Assurance for Iraq Reconstruction Projects. Objective: The objective is to assess whether the U.S. Government (1) had adequate controls and processes in place to ensure that required quality assurance services were being provided and (2) took prompt and effective actions when construction issues/problems were identified or when inadequate quality assurance processes were identified.

Spending and Performance under Development Alternatives Inc. Contracts—Economic Development (Project No. 7026). Objective: To determine total costs, outcomes, and management oversight of funds associated with these contracts.

Status of Public Health Centers Partially Constructed Initially Under a Contract With Parsons (Project No. 9001). Objectives: To determine total contract costs, outcomes, and management oversight of U.S. funded efforts to complete public health centers in Iraq following termination of the original contact with Parsons. Additionally, the focus on outcomes will include examining the extent to which completed health centers have been turned over to the Government of Iraq and their operational status including the status of equipment purchased and facility sustainability.

Update of U.S./Iraqi Efforts to Implement Financial-Management Information System in Iraq. Objectives: To determine (1) the status of U.S. government funding and contracts for Iraq Financial Management Information System (IFMIS) development and implementation; (2) the status of IFMIS development and implementation and efforts to resolve issues raised in SIGIR and International Monetary Fund/World Bank reports; (2) the status of Government of Iraq commitment to IFMIS and how has that commitment been expressed; (3) the status of efforts to identify Government of Iraq requirements and incorporate those requirements in IFMIS development and implementation; (4) the status of an independent assessment of IFMIS; and (5) plans to transition IFMIS from USAID support to Government of Iraq ownership.

ONGOING PROJECTS

REPORTS PROJECTED FOR FY 2009

Audit of the Planning, Management and Impact of U.S. Capacity Development Activities for Iraq (Project No. 8039). Objectives: This audit will follow up on SIGIR's two previous reports on this issue, *Status of Ministerial Capacity Development in Iraq,* SIGIR-06-045, January 30, 2007, and *Managing Sustainment for Iraq Relief and Reconstruction Fund Programs,* SIGIR-05-022, October 24, 2005, and will include reviewing issues such as (1) Government of Iraq progress in capacity development and future capacity development needs, and (2) the status and quality of U.S. plans for addressing the way forward in working with the Government of Iraq to address resource requirements (funding, personnel, and capability needs), future needs, and the potential for cost sharing between the United States and the Government of Iraq.

Joint SIGIR/Department of State Inspector General Review of Spending Under Blackwater Contracts (Project No. 8019). Objectives: To examine (1) the contracting process; (2) requirements and provisions of the contract and task orders; (3) the costs and funding sources of the contract and task orders; and (4) how well did the Department administer the contract and task orders to provide proper oversight of Blackwater's cost and performance in Iraq.

Review of Department of Defense Contracts in Iraq with the Aegis Private Security Company (Project No. 8017). Objectives: To determine (1) how were contract requirements developed and contracts and task orders awarded; (2) how does the U.S. Government administer the contracts to provide proper oversight of Aegis's costs and performance in Iraq; (3) are systems in place to record, investigate, and remediate incidents of unlawful activities or misconduct by contractor security personnel; (4) what does the Government of Iraq require of private security contractors and how is Aegis complying with those requirements; (5) how are Aegis security personnel screened, selected, trained, and equipped for the functions they perform; (6) what U.S. funds have been obligated and expended under the contracts; (7) how are Aegis security operations coordinated with the Department of State and Military Commanders; and (8) what is the totality of Aegis contracts, subcontracts, task orders and delivery orders with Department of Defense components and contractors?

Review of DoD's Program to Help the Iraqi Government Restart State-Owned Factories (Project No. 8035). Objectives: To determine (1) what is DoD's role in assisting and funding the Government of Iraq's plans to restart state-owned factories, and (2) how effective have DoD's efforts been.

Review of DoD's Theater-wide Security Services (TWISS) Contract (Project No. 8032). Objectives: To determine (1) the requirement for static security forces; (2) contract award processes specific to this contract; (3) the processes for screening, selecting, training and equipping private security contractors; and (4) the contract oversight processes, including oversight of costs. Note: A number of follow-on audits are expected to result from this initial audit.

Review of International Republic Institute and National Democratic Institute Grants for Democracy Building Projects in Iraq (Project No. 8038). Objective: This is a follow-on audit to SIGIR's recent audit of the overall U.S. democracy building strategy for Iraq (SIGIR 09-01), and will focus at the program's grant management level. The audit objectives will address the grant award and oversight process, the costs and funding sources, and the actual outcomes in relation to the expected outcomes.

Review of Military Field Commanders Experiences Working With and Managing Private Security Contractors in the Iraqi Theater of Operations (Project No. 8031). Objective: This audit will address issues relating to military field commanders' oversight of private security contractor activities. The issues will include: (1) the extent to which operational field commanders were able to coordinate or direct the performance of contractors in their area of combat operations; (2) the nature and extent of any activity by private security contractors that was inconsistent with the objectives of operational field commanders; (3) the manner in which federal agencies exercised control over the performance of the contractors; and (4) the extent to which recent organizational and policy changes have addressed the problems identified by field commanders.

Review of Opportunities to Increase Cost-Sharing Arrangements for Reconstruction in Iraq (Project No. 8034). Objectives: To determine (1) how are existing cost-sharing arrangements structured and implemented; (2) what are the differing models for structuring the existing cost-sharing arrangements, and to what extent have they been used to date; and (3) whether there are opportunities to expand existing cost-sharing models to other reconstruction programs.

Review of Quick Response Fund (QRF) and Iraq Rapid Assistance Program (IRAP) (Project No. 8018). Objectives: To determine (1) what amount of funds, by appropriation account, have been allocated, obligated, and expended for the QRF and IRAP programs and are appropriate financial management and reporting procedures in place and being properly implemented; (2) have program officials (government and contractor) established and implemented written standards and procedures to provide management oversight to ensure the programs are operated in an efficient and effective manner, are in compliance with appropriate laws and regulations, and are guarding against the risk of fraud, waste, and abuse; (3) have performance goals, metrics, and processes been developed and implemented to assess program performance and results; and (4) have program results met identified goals and objective.

Review of the Effectiveness of the Provincial Reconstruction Teams' Use of Performance Measures in Iraq and Future Planning (Project No. 8036). Objectives: To determine (1) what plans have been developed for Provincial Reconstruction Team activities over the next several years; (2) what objectives have been defined and what performance measures or metrics have been established to evaluate Provincial Reconstruction Team effectiveness; (3) how are the established performance measures being used; and (4) whether the established performance measurement plan is being used to provide credible oversight of Provincial Reconstruction Team accomplishments.

Review of the National Maintenance Contract and Related Contracts (Project No. 8037). Objectives: To determine (1) contracting process and the key requirements and provisions of the contracts with AECOM Government Services; (2) contract costs (funds obligated and expended) and identify funding sources; (3) adequacy of contract oversight with specific focus on the controls to prevent or detect fraud, waste, and abuse at the government, prime contractor, and subcontractor levels; and (4) contract performance requirements to contract performance results.

Review of the Transition of Iraq Reconstruction Projects to the Government of Iraq (Project No. 8022). Objectives: To determine (1) to what degree has the U.S. government established policies, plans, and procedures for transferring U.S. funded reconstruction projects to the Government of Iraq; (2) what is the status of actions taken in response to prior SIGIR recommendations on transition and sustainment; and (3) to what extent do recently executed asset transfers in specific sectors such as electricity, water, and health care, indicate improved transfer processes, adequate Government of Iraq internal controls and sustainment capabilities, and problems needing further attention.

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U.S. ARMY AUDIT AGENCY

PLANNED PROJECTS

FIRST QUARTER FY 2009

Controls Over Vendor Payments - Kuwait (Phase II) (A-2009-ALL-0118.000). Objective: Determine if processing and payments of vendor invoices for Kuwait contracts were adequate to ensure valid and accurate payments.

Follow up Audit of Logistics Civil Augmentation Program (LOGCAP) III Audits - Southwest Asia (A-2009-ALL-0102.000). Objective: Determine if the Army implemented agreed to recommendations and corrected the problems identified in previous audits.

SECOND QUARTER FY 2009

Contracting Operations at the Joint Contracting Command - Iraq/Afghanistan - Fallujah (A-2009-ALL-0068.000). Objective: Determine if goods and services acquired under contract were properly justified, awarded, and administered.

Contracting Operations at the Joint Contracting Command - Iraq/Afghanistan - Kandahar and Jalalbad (Afghanistan) (A-2009-ALL-0106.000). Objective: Determine if goods and services acquired under contract were properly justified, awarded, and administered.

Controls Over Vendor Pay - Iraq (A-2009-ALL-0091.000). Objective: Determine if processing and payments of vendor invoices for Iraq contracts were adequate to ensure valid and accurate payments.

Information Assurance in Southwest Asia -Kuwait (A-2009-ALL-0122.000). Objective: Determine if management controls over information systems were adequate to protect and defend the integrity, confidentiality and availability of information during contingency operations.

Logistics Civil Augmentation Program (LOGCAP) III, Contract Close-out (A-2009-ALC-0093.000). Objective: Did the Army have procedures and controls in place to effectively close-out the Logistics Civil Augmentation Program (LOGCAP) III contract to ensure proper payment of its legitimate liabilities and deobligations of unused funds?

Managing Reset, U.S. Army Pacific (A-2008-FFP-0506.000). Objective: Evaluate development and execution of reset requirements.

Multi-National Security Transition Command Iraq (MNSTC-I) Iraqi Security Forces Fund (ISFF) (A-2009-ALL-0110.000). Objective: Determine if management controls were adequate to ensure Iraqi Security Forces Funds (ISFF) were used as intended.

Munitions Accountability and Control, Abu Ghraib (A-2009-ALL-0109.000). Objective: Evaluate the effectiveness of management controls and procedures for receipting, accounting for, and securing sensitive munitions items and equipment at Abu Ghraib's warehouse operations.

Non-Standard Equipment Sustainment (A-2009-ALM-0059.000). Objectives: (1) Did the Army have adequate visibility over the location and condition of non-standard equipment items? (2) Did the Army have an effective sustainment plan to ensure that repair sources and repair parts were available to sustain non-standard equipment?

Reserve Component Mobilization Strategy (A-2009-FFS-0077.000). Objective: Was the Reserve Component (RC) training strategy viable to meet Army Force Generation (ARFORGEN) goals and the 12 month mobilization limitations?

Transition from Logistics Civil Augmentation Program (LOGCAP) Operations to Sustainment Contracts - Iraq (A-2009-ALL-0129.000). Objective: Determine if the Army implemented best business practices to transition work performed under the LOGCAP contract to sustainment contracts.

Unit Training on Defeat Improvised Explosive Devices (IEDs) (A-2008-FFF-0081.000). Objective: Were units conducting appropriate training to counter the improvised explosive devices (IEDs) threat?

THIRD QUARTER FY 2009

Controls over Classified/Sensitive Equipment in Southwest Asia. (A-2009-ALL-0130.000). Objective: Determine if adequate management controls were in place in SWA to account for controlled cryptographic items (CCI) and secure internet protocol router (SIPR) equipment (stored and in-transit).

Depot Reset Workload Management - Backlog (A-2009-ALM-0015.000). Objective: Was depot reset workload effectively managed at pre-induction and post-completion and was backlog visible?

Retrograde Exit Strategy - Southwest Asia (A-2009-ALL-0090.000). Objective: Evaluate the exit strategy to determine if high volume returns and supply retrograde operations were adequately planned and executable.

Retrograde Operations in Southwest Asia - Class V (Ammunition) (A-2009-ALL-0103.000). Objectives: (1) Determine if adequate processes and procedures were in place to properly retrograde ammunition from SWA. (2) Determine if adequate accountability and visibility were maintained over ammunition.

Return of Assets from Southwest Asia - Continental United States (CONUS) (A-2009-ALL-0134.000). Objective: Determine if management controls over assets returned from Southwest Asia were adequate to ensure units only retained authorized quantities and properly reported excess materiel for redistribution.

FOURTH QUARTER FY 2009

Controls Over Vendor Payments - Afghanistan (A-2009-ALL-0119.000). Objective: Determine if processing and payments of vendor invoices for Afghanistan contracts were adequate to ensure valid and accurate payments.

Force Protection - Security Badging (Kuwait) (A-2009-ALL-0133.000). Objective: Evaluate the effectiveness of management controls over the issuance of security badges at Area Support Group - Kuwait. Specifically to determine if procedures were adequate for issuing, accounting for and using security badges. In addition, we will determine the adequacy of procedures for safeguarding of personal information contained in automated systems involved in the security badging process.

Government Purchase Card Program in Southwest Asia (A-2009-ALL-0128.000). Objective: Evaluate the effectiveness of management controls over the government purchase card program. Specifically, determine if purchase cards were in used accordance with established guidance, and goods and services acquired were adequately accounted for.

Information Assurance in Southwest Asia - Afghanistan (A-2009-ALL-0124.000). Objective: Determine if management controls over information systems were adequate to protect and defend the integrity, confidentiality and availability of information during contingency operations.

Information Assurance in Southwest Asia - Iraq (A-2009-ALL-0121.000). Objective: Determine if management controls over information systems were adequate to protect and defend the integrity, confidentiality and availability of information during contingency operations.

Logistics Civil Augmentation Program (LOGCAP) IV Operations in Support of Operation Enduring Freedom--Afghanistan (A-2009-ALL-0125.000). Objective: Determine if services awarded under LOGCAP IV in Afghanistan were managed in a reasonable and cost-effective manner.

Logistics Civil Augmentation Program (LOGCAP) IV Operations in Support of Operation Iraqi Freedom--Iraq (A-2009-ALL-0126.000). Objective: Determine if services awarded under LOGCAP IV in Iraq were managed in a reasonable and cost-effective manner.

Logistics Civil Augmentation Program (LOGCAP) IV Operations in Support of Operation Iraqi Freedom--Kuwait (A-2009-ALL-0127.000). Objective: Determine if services awarded under LOGCAP IV in Kuwait were managed in a reasonable and cost-effective manner.

Management of Non-Tactical Vehicles (NTVs) - Kuwait (A-2009-ALL-0131.000). Objective: Determine the effectiveness of controls and procedures related to management, central oversight, and requirements determination of non-tactical vehicles (NTVs).

Reserve Component Post Mobilization Training (A-2009-FFS-0075.000). Objectives: (1) Were post-mobilization training requirements adequately identified and executed for the Army Reserve and Army National Guard? (2) Were all necessary unit and individual training requirements identified and completed prior to deployment? (3) Did post-mobilization training requirements unnecessarily duplicate pre-mobilization training?

ONGOING PROJECTS

REPORTS PROJECTED FIRST QUARTER FY 2009

Army Reserve Premobilization Training (A-2008-FFS-0101.000). Objectives: (1) Were pre-mobilization training requirements adequately identified and executed for the Army Reserve? (2) Were all necessary unit and individual training requirements completed prior to mobilization? (3) Were training requirements maximized at pre-mobilization in order to minimize post-mobilization training requirements?

Body Armor Requirements (A-2007-FFD-0067.000). Objectives: (1) Did the Army established adequate quantitative requirements for the procurement of body armor? (2) Did the Army have an adequate fielding plan for body armor?

Body Armor Testing (A-2008-ALA-0640.000). Objectives: (1) Determine if body armor developed meets Army requirements at the production decision. (2) Determine if the test and evaluation process during the production phase ensures body armor that is fielded meets requirements.

Container Detention Billing for the Global War on Terrorism, Military Surface Deployment and Distribution Command (A-2007-ALR-0259.002). Objective: Were container detention charges relating to the Global War on Terrorism billed to the responsible activity?

Contracting Operations at the Joint Contracting Command - Iraq/Afghanistan - Baghdad (A-2007-ALL-0887.001). Objective: Determine if goods and services acquired under contract were properly justified, awarded, and administered.

Contracting Operations at the Joint Contracting Command - Iraq/Afghanistan - Bagram (A-2008-ALL-0320.000). Objective: Determine if goods and services acquired under contract were properly justified, awarded, and administered.

Contracting Operations at the Joint Contracting Command - Iraq/Afghanistan - Balad (A-2008-ALL-0319.000). Objective: Determine if goods and services acquired under contract were properly justified, awarded, and administered.

Contracting Operations at the Joint Contracting Command - Iraq/Afghanistan - Victory (A-2007-ALL-0887.002). Objective: Determine if goods and services acquired under contract were properly justified, awarded, and administered.

Contracting Operations, U.S. Army Contracting Command (USACC), SWA-Kuwait (Phase I) (A-2007-ALL-0329.000). Objectives: (1) Evaluate the effectiveness of contracting operations. (2) Determine whether contracting operations were performed in accordance with appropriate laws and regulations.

Contracting Operations, U.S. Army Contracting Command (USACC), SWA-Kuwait (Phase II) (A-2007-ALL-0859.000). Objectives: (1) Determine if contracts for heavy lift services were adequately developed and effectively administered. (2) Determine if laundry services were effectively managed. (3) Determine if Defense Base Act (DBA) insurance was properly administered on Kuwait contracts.

Contracts for Reset (A-2007-ALM-0306.000). Objective: Did the Army have adequate oversight of field level reset requirements to effectively plan for contract maintenance support?

Establishing Rates for Shipping Containers (A-2007-ALR-0259.001). Objective: Were customer billing rates for break-bulk and container shipments based on appropriate costs?

Follow Up of Offline Purchases (A-2008-ALL-0466.000). Objectives: (1) Determine if the Army implemented agreed to recommendations and corrected the problems identified in the previous audit. (2) Determine if problems were fixed.

Follow-up Audit of Contracting Operations, U.S. Army Contracting Command (USACC), SWA-Kuwait (Phase I) (A-2008-ALL-0625.000). Objective: Evaluate the effectiveness of actions taken to improve Army contracting operations in Kuwait.

Government Property Provided to Contractors - Kuwait Base Operations (A-2008-ALL-0204.000). Objective: Determine whether the Army had adequate management and visibility over government property provided to contractors for base support operations.

Impact of Mine Resistant Ambush Protected Vehicle Acquisitions on Other Systems (A-2007-ALA-0978.000). Objective: Did the Army adequately adjust requirements for new and existing systems impacted by Mine Resistant Ambush Protected (MRAP) acquisitions?

Management and Use of Contractor Acquired Property Under the Logistics Civil Augmentation Program (LOGCAP) Contract - Power Generators (A-2007-ALL-0212.001). Objective: Determine if power generators acquired were effectively managed and used under the LOGCAP contract.

Management of Shipping Containers in Southwest Asia - Afghanistan (A-2007-ALL-0081.005). Objective: Determine if the Army maintained visibility over shipping containers to, within, and from the Southwest Asia theater of operations.

Management of Shipping Containers in Southwest Asia - Summary (A-2007-ALL-0081.000). Objective: Determine if the Army maintained visibility over shipping containers to, within, and from the Southwest Asia theater of operations.

National Guard Premobilization Training (A-2008-FFS-0353.000). Objectives: (1) Were pre-mobilization training requirements adequately identified and executed for the Army Reserve? (2) Were all necessary unit and individual training requirements completed prior to mobilization? (3) Were training requirements maximized at pre-mobilization in order to minimize post-mobilization training requirements?

Property Book Unit Supply Enhanced, 10th Mountain Division (A-2008-ALR-0360.000). Objective: Determine if units used the Property Book Unit Supply Enhanced System to properly account for equipment and maintain accurate data.

Property Book Unit Supply Enhanced, 3 Infantry Division (ID) (A-2008-ALR-0307.000). Objective: Determine if units used the Property Book Unit Supply Enhanced System to properly account for equipment and maintain accurate data.

Property Book Unit Supply Enhanced, I Corps (A-2008-ALR-0357.000). Objective: Determine if units used the Property Book Unit Supply Enhanced System to properly account for equipment and maintain accurate data.

Retrograde Operations in Southwest Asia - Iraq (A-2006-ALL-0397.000). Objectives: (1) Determine if retrograde operations in Southwest Asia were managed in an effective and cost-efficient manner. (2) Determine if adequate accountability and visibility were maintained over materiel and equipment retrograded from Southwest Asia.

Retrograde Operations in Southwest Asia - Kuwait (A-2007-ALL-0858.000). Objectives: (1) Determine if retrograde operations in Southwest Asia were managed in an effective and cost-efficient manner. (2) Determine if adequate accountability and visibility were maintained over materiel and equipment retrograded from Southwest Asia.

Retrograde Operations in Southwest Asia - Kuwait (Rear Support) (A-2007-ALL-0858.001). Objective: Determine if retrograde operations in Southwest Asia were managed in an effective and cost-efficient manner.

U.S. Army Corps of Engineer Contract Functions in Iraq, Gulf Region Division (GRD) - Phase I (A-2008-ALL-0318.000). Objectives: (1) Determine if contract requirements were correctly identified and resulted in acquisitions that met the needs of the Army. (2) Determine if processes and procedures, staffing, and training were sufficient to maximize the delivery of construction work in Iraq (3) Determine if the Transatlantic Programs Center reach-back program was operating effectively and efficiently.

Use of Role Players Army-wide (less Combat Training Centers (CTCs)) (A-2008-FFF-0148.000). Objectives: (1) Was the acquisition and use of Role-players for training cost-effective? (2) Was the logistical support provided to Role-Players consistent and cost effective? (3) Was the oversight and administration of Role-Player contractors adequate?

REPORTS PROJECTED SECOND QUARTER FY 2009

Advanced Training for Explosive Ordnance Disposal Soldiers (A-2008-FFD-0098.000). Objectives: (1) Were improvised explosive device (IED) defeat methods fully integrated into advanced training for Explosive Ordnance Disposal Soldiers? (2) Was training for new equipment fielded during OIF/OEF fully integrated into advanced training for Explosive Ordnance Disposal Soldiers?

Army Foreign Language Program - Contracting (A-2007-ZBI-0344.003). Objectives: (1) Did the Army have adequate processes and procedures in place for identifying and validating requirements for contract linguists? (2) Were language contracts structured to provide the best value to the government? (3) Did the process for certifying invoices for payment ensure that the government received the services it paid for?

Assessing Future Base Budget Requirements - Equipping Program Evaluation Group (PEG) (A-2008-ALA-0498.000). Objective: Did the Army adequately consider enduring requirements when projecting future base budget funding requests?

Assessing Future Base Budget Requirements - Europe (A-2008-ALE-0090.000). Objective: Did Army activities in Europe properly allocate funds between base budget and wartime requirements?

Assessing Future Base Budget Requirements - Installation Program Evaluation Group (PEG) (A-2008-ALO-0741.000). Objective: Did the Army adequately consider enduring requirements when projecting future base budget funding requests?

Assessing Future Base Budget Requirements - Manning Program Evaluation Group (PEG) (A-2008-FFM-0549.000). Objective: Did the Army adequately consider enduring requirements when projecting future base budget funding requests?

Assessing Future Base Budget Requirements - Organizing Program Evaluation Group (PEG) (A-2008-FFS-0669.000). Objective: Did the Army adequately consider enduring requirements when projecting future base budget funding requests?

Assessing Future Base Budget Requirements - Sustaining Program Evaluation Group (PEG) (A-2008-ALM-0690.000). Objective: Did the Army adequately consider enduring requirements when projecting future base budget funding requests?

Assessing Future Base Budget Requirements - Training Program Evaluation Group (PEG) (A-2008-FFF-0647.000). Objective: Did the Army adequately consider enduring requirements when projecting future base budget funding requests?

Assessing Future Base Budget Requirements (Audit Control Point) (A-2008-FFM-0630.000). Objective: Did the Army adequately consider enduring requirements when projecting future base budget funding requests?

Automatic Reset Items--Retrograde (A-2008-ALM-0312.000). Objective: Did Automatic Reset Induction effectively support equipment requirements in the Army Force Generation (ARFORGEN) model?

Commander's Emergency Response Program (CERP) - Iraq (A-2008-ALL-0624.000). Objective: Determine whether the procedures, processes and guidance were sufficient to ensure deployed Commanders implemented the program and used emergency funds appropriately.

Contracting Operations at the Joint Contracting Command - Iraq/Afghanistan - Salerno & Kabul (A-2008-ALL-0401.000). Objective: Determine if goods and services acquired under contract were properly justified, awarded, and administered.

Controls Over Vendor Payments - U.S. Army Contracting Command (USACC), SWA - Kuwait - Phase I (A-2008-ALL-0501.000). Objective: Evaluate the controls over vendor payments made on contracts awarded in Kuwait.

Directorate of Logistics Workload Supporting Reset (A-2008-ALM-0311.000). Objective: Did Army Garrisons have adequate processes in place to identify and meet field level reset requirements in support of the Army Force Generation (ARFORGEN) model?

Field Level Reset Requirements - Army National Guard (A-2007-ALM-0306.002). Objectives: (1) Did Army National Guard Headquarters have adequate oversight of field level reset requirements to effectively and efficiently plan for maintenance support? (2) Did the States have adequate oversight of field level reset resources to effectively reset and return equipment to National Guard units?

Housing Contracts- Area Support Group - Kuwait (A-2008-ALL-0403.000). Objectives: (1) Determine if the housing program in Kuwait was properly managed. (2) Determine if property or assets provided by the government and acquired by the contractor were adequately managed.

Management of the Prepositioned Fleet at Combat Training Centers (A-2008-FFF-0044.000). Objectives: (1) Were pre-positioned fleets adequately configured? (2) Were rotational units effectively using the pre-positioned fleets? (3) Were maintenance costs for the pre-positioned fleets reasonable?

Property Book Unit Supply Enhanced (Audit Control Point) (A-2008-ALR-0039.000). Objective: Determine if units used the Property Book Unit Supply Enhanced system to properly account for equipment and maintain accurate data.

U.S. Army Corps of Engineers Pilot Defense Base Act (DBA) Insurance Program (A-2008-ALL-0633.000). Objectives: (1) Determine if the centralized Defense Base Act insurance program was cost effective. (2) Determine if competition increased for contracts outside the continental United States due to the centralized Defense Base Act insurance program. (3) Determine if contractor awareness of Defense Base Act insurance requirements increased as a result of the centralized Defense Base Act insurance program. (4) Determine if risk pooling effectively spread risk under the centralized Defense Base Act insurance program.

REPORTS PROJECTED THIRD QUARTER FY 2009

Army Authorized Acquisition Objective Process (A-2008-ALA-0468.000). Objective: Determine if the Army had an effective process to identify and adjust authorized acquisition objective requirements for wartime needs.

Automatic Reset Items-Depot (A-2008-ALM-0313.000). Objective: Was the Automatic Reset Induction program at depots effectively supporting equipment requirements in the Army Force Generation (ARFORGEN) model?

Controls over Logistics Civil Augmentation Program (LOGCAP) - White Property (A-2008-ALL-0398.000). Objective: Determine if the Logistics Civil Augmentation Program (LOGCAP) contractor properly managed and accounted for government acquired property.

Requirements Validation for Continental United States (CONUS) Based Mobilized Soldiers (A-2008-FFS-0443.000). Objectives: (1) Determine if Soldiers mobilized to support contingency operations outside of theater continue to have valid mission essential requirements. (2) Determine the force structure impacts of continued use of Soldiers mobilized to support contingency operations outside of theater operations.

Sustainment of Left Behind Equipment (A-2008-ALM-0247.000). Objective: Did the Army effectively and efficiently manage accountability and maintenance of its continental United States (CONUS) left behind equipment?

U.S. Army Corps of Engineers Contracting Functions in Iraq - Phase II (A-2008-ALL-0685.000). Objectives: (1) Determine if contract requirements were correctly identified and resulted in acquisitions that met the needs of Iraqi Reconstruction. (2) Determine if deliverables were monitored to ensure products and services were provided in accordance with the terms of the contracts. (3) Determine if contract closeout practices for terminated contracts were adequate and in the best interest of the Army. (4) Determine if contract award fee practices were adequate.

NAVAL AUDIT SERVICE

PLANNED PROJECTS

FIRST QUARTER FY 2009

Acquisition Checks and Balances at Naval Facilities Engineering Command Europe and Southwest Asia Supported Activities. Objectives: To verify that contracting procedures for Naval Facilities Engineering Command contracts are effectively implemented to ensure that: (1) the Department of the Navy has a valid need for the goods and services; (2) the contracts are awarded in accordance with laws and regulations; and (3) the Department of the Navy receives the goods and services for which it pays.

Acquisition Checks and Balances at Fleet Industrial Supply Center Yokosuka and Supported Activities. Objectives: To verify that contracting procedures for Fleet Industrial Supply Center contracts are effectively implemented to ensure that: (1) the Department of the Navy has a valid need for the goods and services; (2) the contracts are awarded in accordance with laws and regulations; and (3) the Department of the Navy receives the goods and services for which it pays.

Acquisition Checks and Balances at Naval Base Guam. Objectives: To verify that contracting procedures for Fleet Industrial Supply Center and Naval Facilities Engineering Command contracts are effectively implemented to ensure that: (1) the Department of the Navy has a valid need for the goods and services; (2) the contracts are awarded in accordance with laws and regulations; and (3) the Department of the Navy receives the goods and services for which it pays.

Department of Navy In-Transit Inventory Shipment Controls (first audit in a series of audits). Objective: To verify that internal controls over in-transit inventory shipment ensure accurate and complete accountability and control over significant and sensitive material.

Depot Overhaul, Maintenance, and Spare Parts of Department of Navy Equipment in Afghanistan. Objectives: To verify that: (1) contracting process and contract administration procedures for depot overhaul, maintenance and spare parts for equipment used in Afghanistan are effectively implemented to protect the Navy's interests; and (2) policies and procedures of the Department of Navy's in-house overhaul and maintenance of military equipment are effectively implemented to protect the Navy's interests.

Depot Overhaul, Maintenance, and Spare Parts of Department of the Navy Equipment in Iraq. Objectives: To verify that: (1) contracting process and contract administration procedures for depot overhaul, maintenance and spare parts for equipment used in Iraq are effectively implemented to protect the Navy's interests; and (2) policies and procedures of the Department of Navy's in-house overhaul and maintenance of military equipment are effectively implemented to protect the Navy's interests.

Identification of Mission Essential Functions on Navy Installations. Objective: To verify that Navy installations identified their Mission Essential Functions, received higher level approval, and developed Continuity of Operation Plans for all approved Mission Essential Functions.

Navy Reserve Annual Training and its Support of the US Navy's Mission. Objective: To verify that internal controls are in place to ensure Active Duty for Training orders are valid and supportable, properly authorized, and the training received is supportive of the US Navy's mission.

Navy SEALs Accession Pipeline. Objective: To verity that the Navy's plan for implementing the decision to increase the number of Navy SEALs is a reasonable approach in achieving the objective.

Navy Transition Assistance Program. Objective: To verify that appropriate non-End of Active Service and End of Active Service service members are receiving pre-separation counseling 90 or more days prior to their separating from the Navy.

Post-Deployment Health Reassessment Program Management. Objective: To verify that the Department of the Navy is effectively implementing and managing the Post-Deployment Health Reassessment Program.

United States Marine Corps Supplemental Funding. Objective: To verify that the United States Marine Corps effectively manages its supplemental funding for equipment readiness due to the Iraq War.

United States Marine Corps Visibility of Equipment. Objective: To verify that the United States Marine Corps property records are complete and accurate.

Utilization of Navy Medical Assets. Objective: To verify that Department of the Navy medical personnel are being used effectively at Continental United States and Outside of the Continental United States facilities in non-joint operations.

SECOND QUARTER FY2009

Department of Navy Personnel Security Clearance Investigation Process. Objective: To verify that the Department of the Navy effectively and efficiently processes personnel security investigation requests for military and civilian personnel.

THIRD QUARTER FY2009

Department of Navy In-Transit Inventory Shipment Controls. Objective: To verify that internal controls over in-transit inventory shipment ensure accurate and complete accountability and control over significant and sensitive material. This is the second audit in a series of audits on this subject.

Internal Controls over the Personnel Security Function at Selected Activities. Objective: To verify that: (1) security clearance determinations for identified personnel at Department of the Navy commands and/or activities are up-to-date and based on accurate account information; and (2) adequate internal controls are in place to ensure selected commands and/or activities are in compliance with established Department of the Navy guidance.

Multiple Navy-wide Medical Readiness Tracking Systems Accuracy. Objective: To verify that the multiple medical and dental readiness systems used by the Department of the Navy provide accurate, up-to-date, and readily accessible/usable data and to determine whether a common system is needed to replace the existing system.

Navy Reserve Inactive Duty Training in the Southwest Region. Objective: to verify that controls are in place to ensure that reservists attend Inactive Duty Training for which they are paid.

United States Marine Corps (USMC) Small Arms Accountability. Objective: To verify that the USMC's internal controls ensure that small arms are secured and accounted for, adequately maintained, and properly acquired.

FOURTH QUARTER FY2009

Communications Security Equipment Outside of the Continental United States. Objective: To verify that internal controls over inventories of serialized communications security equipment maintained Outside of the Continental United States are effectively controlled and managed.

Maintenance of US Navy Aegis-Equipped Ships. Objective: To verify that the Navy's Maintenance Program for US Navy Aegis-equipped ships is effective.

Ordnance Inventory Accuracy at Commander, Naval Forces Mariana, Guam Ordnance Annex. Objective: To verify that internal controls over ordnance inventory accountability at Commander, Naval Forces Marianas, Guam Ordnance Annex are effective, efficient, and comply with pertinent guidance.

Security Manning Requirements at Navy Installations. Objectives: To verify that: (1) a strategy has been developed to address future security staffing challenges; (2) technology innovation to reduce or compliment manning requirements has been incorporated; and (3) the process to generate manning requirements at Navy installations is logical, considers varying risk levels at different installations, and is fully effective.

ONGOING PROJECTS

REPORTS PROJECTED FIRST QUARTER

Americans with Disabilities Act and Personally Identifiable Information Guidance at Department of Navy Fisher Houses (N2007-NFO000-0112.000). Objective: To verify that Department of the Navy Fisher Houses are in compliance with the Americans with Disabilities Act and Department of Navy guidance on handling and disposal of Personally Identifiable Information.

Consideration of Safety and Occupational Health Issues in Acquisition - Expeditionary Fighting Vehicle (N2007-NIA000-0066.001). Objective: To verify that safety and occupational health issues are addressed during the acquisition process of the Expeditionary Fighting Vehicle through efforts to mitigate the identified noise and vibration hazards.

Consideration of Safety and Occupational Health Issues in Acquisition – CVN 21 (N2007-NIA000-0066.004). Objective: To verify that safety and occupational health issues are addressed during the acquisition process of the CVN 21 through efforts to mitigate the identified noise and vibration hazards.

Consideration of Safety and Occupational Health Issues in Acquisition – Joint Strike Fighter (N2007-NIA000-0066.002). Objectives: To verify the existence and assess the validity of a noise waiver for the Joint Strike Fighter aircraft; and (2) that safety and occupational health issues are addressed during the acquisition process of the Joint Strike Fighter through efforts to mitigate the identified maintainer noise hazard.

Consideration of Safety and Occupational Health Issues in Acquisition – F/A-18 and EA-18G (N2007-NIA000-0066.003). Objective: To verify that safety and occupational health issues are addressed during the acquisition process of the F/A-18 and EA-18G through efforts to mitigate the identified noise hazards.

Consideration of Safety and Occupational Health Issues in Acquisition – Summary (N2007-NIA000-0066.000). Objective: To summarize findings and determine systemic weaknesses regarding the consideration of safety and occupational health issues during the acquisition process of selected Department of the Navy major weapon systems and platforms.

Department of the Navy Acquisition and Disbursing Checks and Balances at Naval Facilities Engineering Command, Bahrain (N2008-NAA000-0129.000). Objective: To verify that Department of the Navy checks and balances for Bahrain acquisitions and associated disbursements are in place to detect, deter, and prevent fraud, waste, and abuse in compliance with Federal, Department of Defense, and Department of the Navy acquisition and disbursing requirements.

Department of the Navy Acquisition Checks and Balances - Djibouti (N2008-NAA000-0125.000). Objective: To verify that Department of the Navy checks and balances for acquisitions are in place to detect, deter, and prevent fraud, waste, and abuse in compliance with Federal, Department of Defense, and Department of the Navy acquisition requirements.

Department of the Navy Acquisition Checks and Balances - WESTPAC (N2008-NAA000-0127.000). Objective: To verify that Department of the Navy checks and balances for Yokosuka and Okinawa Japan; Singapore; and Pearl Harbor, Hawaii acquisitions are in place to detect, deter, and prevent fraud, waste, and abuse in compliance with Federal, Department of Defense, and Department of the Navy acquisition requirements.

Department of the Navy Acquisition Checks and Balances at Naval Support Activity, Bahrain and Dubai (N2008-NAA000-0123.000). Objective: To verify that Department of the Navy checks and balances for Bahrain and Dubai acquisitions are in place to detect, deter, and prevent fraud, waste, and abuse in compliance with Federal, Department of Defense and Department of the Navy acquisition requirements.

Department of the Navy Disbursing Checks and Balances - Djibouti (N2008-NAA000-0126.000). Objective: To verify that Department of the Navy checks and balances for disbursements are in place to detect, deter, and prevent fraud, waste, and abuse in compliance with Federal, Department of Defense, and Department of the Navy acquisition requirements.

Department of the Navy Disbursing Checks and Balances at Naval Support Activity, Bahrain and Dubai (N2008-NFA000-0124.000). Objective: To verify that Department of the Navy checks and balances for Bahrain and Dubai disbursements are in place to detect, deter, and prevent fraud, waste, and abuse in compliance with Federal, DoD, and Department of the Navy acquisition requirements.

Department of the Navy Fisher House Operations (N2007-NFO000-0109.00). Objective: To verify that appropriate management controls and practices are used to ensure successful Department of the Navy business operations.

Department of the Navy's Inventory Controls over Communications Security Equipment on Ships (N2008-NAA000-0074.00). Objective: To verify that internal controls over inventories of serialized Communication Security Equipment on Naval Ships are effectively controlled and managed.

Deployed Theater Accountability System (N2007-NFO000-0025.000). Objective: To verify the effectiveness of the Deployed Theater Accountability System as a Marine Corps tool for tracking in-theater service members.

Navy Antiterrorism Program Execution (N2008-NIA000-0051.000). Objective: To verify that Navy installation vulnerabilities and achievement of Antiterrorism Strategic Plan goals and objectives are being recorded, tracked, and reported; and management of antiterrorism execution is in accordance with applicable Department of Defense and Department of Navy policies and guidance.

Notice of Ammunition Reclassification Program Utilization (N2007-NIA000-0114.000). Objective: To verify the efficiency and effectiveness of the Notice of Ammunition Reclassification process.

Protection of Navy Personnel and Installations from Chemical, Biological, Radiological, Nuclear, or High-Yield Explosive Attack (N2008-NIA000-0053.000). Objective: To verify that the Joint Project Management Guardian provided the required Installation Protection Program Lite equipment and associated training to Navy Installations and the Installations are prepared to respond to Chemical, Biological, Radiological, Nuclear, or High-Yield Explosive incidents using the Installation Protection Program Lite equipment.

SMC Critical Infrastructure Protection Program (N2008-NIA000-0061.000). Objective: To verify that a strategy has been formulated to mitigate the impact of the loss of Department of Defense centralized critical infrastructure protection funding and assess the effectiveness of current planning and management efforts to support the Marine Corps Critical Infrastructure Protection Program.

Transition Assistance Management Program (N2008-NFO000-0024.000). Objective: To verify that appropriate non-End of Active Service and End of Active Service service members are receiving pre-separation counseling 90 or more days prior to their separating from the Marine Corps.

Utilization of Navy Medical Assets (N2008-NFO000-0137.000). Objective: To verify that Department of the Navy medical assets are being used effectively.

REPORTS PROJECTED SECOND QUARTER FY2009

Management and Implementation of the Marine Corps Hearing Conservation Program (N2008-NFO000-0023.000). Objective: To verify that the management and implementation of the Marine Corps' hearing conservation program is effective in protecting the hearing of the Corps' personnel.

Marine Corps Small Arms (N2008-NMC000-0133.000). Objective: To verify that Marine Corps' small arms allowances and inventories are adequately maintained and maintenance production is sufficient to support and sustain requirements.

Reserve Headquarters System Accuracy (N2008-NFO000-0113.000). Objectives: To verify that: (1) Reserve Headquarters System data is accurate, reliable, and supports current operations; and (2) Reserve Headquarters System is properly prepared to migrate to the Defense Integrated Military Human Resource System.

REPORTS PROJECTED THIRD QUARTER FY2009

Reporting of Safety Mishaps (N2008-NIA000-0055.000). Objective: To verify that the Navy's current safety mishap reporting processes are efficient and effective.

REPORTS PROJECTED FOURTH QUARTER FY2009

Anti-Submarine Warfare Enterprise and Control Framework (N2008-NAA000-0077.000). Objective: To verify the effectiveness of the Anti-Submarine Warfare enterprise control framework in identifying, implementing, and measuring critical capabilities and priorities.

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AIR FORCE AUDIT AGENCY

PLANNED PROJECTS

FIRST QUARTER FY 2009

U.S. Air Forces Central (AFCENT) Area of Responsibility HAZMAT (F2009-FD1000-0074). Objective: Determine whether AFCENT properly manages hazardous materials and waste. Specifically, determine if personnel properly purchase, account for, store, and dispose of hazardous materials and waste.

U.S. Air Forces Central (AFCENT) Area of Responsibility Non-Appropriated Fund Activities (F2009-FD4000-0049). Objective: Evaluate AFCENT Non-Appropriated Fund Activities. Specifically, determine whether cash controls, Non-Appropriated Fund Personnel Management, asset utilization, and use of Non-Appropriated Fund funds in the AFCENT Area of Responsibility were effective.

U.S. Air Forces Central (AFCENT) Area of Responsibility Personal Cellular Devices (F2009-FB4000-00XX). Objective: Evaluate management of personal cellular devices in-use in the AFCENT AOR. Specifically, determine whether personnel appropriately used and controlled mobile satellite phone security modules; and effectively manage cellular phone requirements.

SECOND QUARTER FY 2009

Iraq Reconstruction Task Order Management (F2009-FD1000-0078). Objective: Determine if Air Force Center for Environmental Excellence effectively manages Iraq Reconstruction Program task orders. Specifically, determine if Air Force Center for Environmental Excellence officials disallow excessive charges, effectively use award and incentive fees, and properly modify task orders.

THIRD QUARTER FY 2009

Non-Standard Forces (F2009-FD4000-0055). Objective: Evaluate the effectiveness of Air Force non-standard forces. Specifically, determine whether tasking requests are properly managed, selected Airmen are adequately trained, and members are timely deployed to support Area of Responsibility taskings.

U.S. Air Forces Central (AFCENT) Acquisition and Cross-Servicing Agreements (F2009-FD4000-0039). Objective: Determine whether AFCENT personnel effectively manage the Acquisition and Cross-Servicing Agreements program. Specifically, determine whether AFCENT personnel (a) properly identify forces providing support, (b) accurately identify and compute Acquisition and Cross-Servicing Agreements reimbursements, and (c) adequately complete documents to charge and collect reimbursements.

ONGOING PROJECTS

REPORTS PROJECTED FIRST QUARTER FY 2009

Pallet Management (F2007-FC4000-0034). Objective: Evaluate pallet management effectiveness. Specifically, evaluate requirements computation accuracy and retrograde effectiveness.

U.S. Air Forces Central (AFCENT) Civil Engineering Material Acquisition (F2007-FD1000-0830). Objective: Determine whether AFCENT effectively managed Civil Engineering material at deployed locations. Specifically, determine whether Civil Engineering personnel properly (a) approved material purchases, (b) obtained the most cost effective materials, and (c) accounted for materials.

U.S. Air Forces Central (AFCENT) Deployed Locations War Reserve Materiel (F2007-FD3000-0781). Objective: Determine whether AFCENT personnel effectively manage War Reserve Materiel in the AFCENT Area of Responsibility. Specifically, determine whether AFCENT personnel (a) accurately maintain War Reserve Materiel quantities on-hand to meet anticipated mission needs; (b) appropriately use War Reserve Materiel assets for intended purposes; and (c) properly manage War Reserve Materiel inventory by accounting for, maintaining, marking and storing on-hand War Reserve Materiel assets.

U.S. Air Forces Central (AFCENT) Munitions Management (F2007-FD3000-0777). Objective: Determine whether Air Force personnel properly manage munitions in the AFCENT Area of Responsibility. Specifically, determine whether personnel (a) properly account for, store and secure munitions inventories; and (b) accurately forecast munitions requirements.

REPORTS PROJECTED SECOND QUARTER FY 2009

U.S. Air Forces Central (AFCENT) Area of Responsibility Construction (F2008-FD1000-0419). Objective: Determine if AFCENT Area of Responsibility construction efficiently and effectively meets mission requirements. Specifically, determine if (a) construction projects provide in-theater benefits and meet desired mission capabilities, (b) personnel utilize existing, temporary, or movable facilities when possible, and (c) personnel properly program, authorize, and document operations and maintenance funding for construction.

U.S. Air Forces Central (AFCENT) Deployed Locations Information Technology Equipment Accountability and Control (F2008-FD3000-0418). Objective: Evaluate AFCENT information technology equipment accountability and control. Specifically, evaluate equipment requirements determination; accountability and control; and disposal.

U.S. Air Forces Central (AFCENT) Management of Controlled Drugs (F2008-FD2000-0411). Objective: Determine whether medical personnel properly manage controlled drugs. Specifically, determine whether personnel properly receive, issue, store, and protect controlled drugs.

REPORTS PROJECTED THIRD QUARTER FY 2009

Individual Body Armor (F2008-FD3000-0823). Objective: Determine whether Air Force personnel properly manage Individual Body Armor in the U.S. Air Forces Central (AFCENT) Area of Responsibility. Specifically, determine whether personnel (a) properly account for, store and secure Individual Body Armor inventories; and (b) accurately determine Individual Body Armor requirements.

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DEFENSE CONTRACT AUDIT AGENCY

DCAA's services include professional advice to acquisition officials on accounting and financial matters to assist them in the negotiation, award, administration and settlement of contracts.

CUSTOMER REQUESTED AUDITS

Many of DCAA's audits are performed at the request of contracting officers and are most commonly performed during the negotiation and award phase. DCAA has no control over the number or timing of these audits and must immediately respond to the audit requests as its top priority. DCAA issued 133 of these reports between October 2007 and September 2008 and anticipates issuing a similar number of reports in FY 2009. The major categories of audit services are described below.

Price Proposals – Audits of price proposals submitted by contractors in connection with the award, modification, or re-pricing of Government contracts or subcontracts.

Preaward Accounting Surveys – Preaward audits to determine whether a contractor's accounting system is acceptable for segregating and accumulating costs under Government contracts.

Other Special Requested Audits – Audit assistance provided in response to special requests from the contracting community based on identified risks.

CONTRACT REQUIRED AUDITS

DCAA's audits of cost-reimbursable contracts represent a continuous effort from evaluation of proposed prices to final closeout and payment. DCAA is able to plan the extent and timing of most of the audits performed after the initial contract award. Audits of contractor business system internal controls and preliminary testing of contract costs are carried out to provide a basis for provisional approval of contractor interim payments and early detection of deficiencies. Comprehensive contract cost audits are performed annually throughout the life of the contract and are used by the contracting activity to adjust provisionally approved interim payments and ultimately to negotiate final payment to the contractor. DCAA issued 245 of these reports between October 2007 and September 2008 and anticipates issuing a similar number of reports in FY 2009 in the following categories.

DESCRIPTION OF AUDIT AREA	
Incurred Cost (1)	78
Labor Timekeeping (2)	40
Internal Controls (3)	26
Purchase Existence and Consumption (4)	12
Cost Accounting Standards (5)	44
Other (6)	45
Total	**245**

(1) Incurred Cost – Audits of costs charged to Government contracts to determine whether they are allowable, allocable, and reasonable.

(2) Labor Timekeeping – Audits to determine if the contractor consistently complies with established timekeeping system policies and procedures for recording labor costs.

(3) Internal Controls – Audits of contractor internal control systems relating to the accounting and billing of costs under Government contracts.

(4) Purchase Existence and Consumption – The physical observation of purchased materials and services and related inquiries regarding their documentation and verification of contract charges.

(5) Cost Accounting Standards – Audits of Contractor Disclosure Statements and compliance with Cost Accounting Standards.

(6) Other – Significant types of other audit activities include compliance with the Truth in Negotiations Act, and audits of economy and efficiency of contractor operations.