

ENDNOTES

1. A recent report on Iraq's capacity to spend its money revealed the weak reliability of GOI economic performance data. The GAO found that various sources reported ranges of 2007 capital expenditure rates from 4% to 24%.
2. SIGIR, *Quarterly Report to the United States Congress*, October 30, 2007, p. 93.
3. IMF, "IMF Country Report No. 08/17," January 2008, p. 26.
4. Dr. Ahmed Chalabi, SIGIR interview, December 2007.
5. FMA Executive News Alert, "Iraqi PM: security pact will set time limit on U.S. troop presence," December 10, 2007.
6. SIGIR Audit 08-006, "Commander's Emergency Response Program in Iraq Funds Many Large-Scale Projects," January 2008.
7. Disbursement data is from the DAD, as of January 16, 2008. DAD data is provided by donor countries to the Ministry of Planning and Development Cooperation. There is no standard timeframe for donor countries to provide updated figures; therefore, DAD data should not be considered as all inclusive and may not provide a complete picture of donor disbursements.
8. SIGIR Audit 06-021, "Joint Survey of the U.S. Embassy-Iraq's Anticorruption Program," July 28, 2006; SIGIR Audit 07-007, "Status of U.S. Government Anticorruption Efforts in Iraq," July 24, 2007.
9. GAO Report 08-153, "Better Data Needed To Assess Iraq's Budget Execution," January 2008.
10. USAID has informed SIGIR that it will not be supporting CLCs in any way using ESF or any other USAID or non-USAID funds. USAID response to SIGIR January 2008 Quarterly Report to the United States Congress, February 2008.
11. DoL, response to SIGIR data call, January 4, 2008.
12. DoS, response to SIGIR data call, January 4, 2008.
13. Committee To Protect Journalists, January 18, 2008, www.cpj.org.
14. UN News Centre, UN News Service, January 4, 2008.
15. UN News Centre, UN News Service, January 10, 2008.
16. The Iraqi Security Forces include Iraq's military and police services.
17. U.S. Congress, "Emergency Supplemental Appropriations Act for Defense, the Global War on Terror, and Tsunami Relief (P.L. 109-13)," May 11, 2005.
18. MNSTC-I noted that FY 2007 funds were issued in six iterations between December 2006 and January 2008, response to SIGIR data call, January 15, 2008.
19. MNSTC-I, response to SIGIR data call, January 15, 2008.
20. This quarter, three of the top obligation amounts were listed without a contractor name. SIGIR cannot determine whether those contracting line items include funding for one or more firms. Instead, they are listed by the awarding agency. Two companies were awarded ISFF contracts by the DoS Bureau of International Narcotics and Law Enforcement Affairs (INL).
21. SIGIR is using MNSTC-I's classification of these topics as sub-activity groups.
22. Lift and Sustain refers to ISFF funding that goes toward supporting Iraq's counterinsurgency efforts, including food, fuel, and other logistical support services.
23. MNSTC-I, *Section 3303 Report to Congress*, January 7, 2008.
24. DoD OIG Report No. D-2008-026, "Management of the Iraq Security Forces Fund in Southwest Asia-Phase III," November 30, 2007, p. 8.
25. DoD OIG Report No. D-2008-026, "Management of the Iraq Security Forces Fund in Southwest Asia-Phase III," November 30, 2007, pp. 7-8.
26. DoD OIG Report No. D-2008-026, "Management of the Iraq Security Forces Fund in Southwest Asia-Phase III," November 30, 2007, p. i.
27. INL, response to SIGIR data call, October 17, 2007.
28. DoD, *Measuring Stability and Security in Iraq*, September 2007, p. 29.
29. DoS, *Iraq Weekly Status Report*, January 23, 2008; OSD-Policy noted on January 16, 2008, "The majority of this increase represents those who have received training at regional and provincial training centers, and they were not part of the programmed Coalition training and were not included in earlier DoD reports."
30. MNSTC-I, response to SIGIR data call, January 4, 2008.
31. DoS, *Iraq Weekly Status Report*, January 9, 2008, slide 11.
32. DoD, *Measuring Stability and Security in Iraq*, December 2007, pp. 29-30.
33. MNSTC-I, response to SIGIR data call, January 15, 2008.
34. DoS, *Iraq Weekly Status Report*, January 23, 2008.
35. DoD, *Measuring Stability and Security in Iraq*, September 2007, p. 29.
36. DoS, *Iraq Weekly Status Report*, January 23, 2008.
37. U.S. Embassy, response to SIGIR data call, January 4, 2008.
38. DoS, *Iraq Weekly Status Report*, January 9, 2008, slide 11.
39. MNSTC-I, response to SIGIR data call, January 4, 2008.
40. DoS, *Iraq Weekly Status Report*, January 23, 2008.
41. MNSTC-I, response to SIGIR data call, January 4, 2008.
42. MNSTC-I, response to SIGIR data call, January 4, 2008.
43. DoS, *Iraq Weekly Status Report*, January 23, 2008;
44. SIGIR, *Quarterly Report to the United States Congress*, October 30, 2007, p. 38.
45. MNSTC-I, response to SIGIR data call, October 9, 2007; CMATT, response to SIGIR data call, October 17, 2007.
46. CMATT Training Cycle data, response to SIGIR data call, January 4, 2008; MNSTC-I, response to SIGIR data call, January 15, 2008.

47. CMATT Training Cycle data, response to SIGIR data call, January 4, 2008; MNSTC-I, response to SIGIR data call, January 15, 2008.
48. MNSTC-I, response to SIGIR data call, January 15, 2008.
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50. MNSTC-I, response to SIGIR data call, January 4, 2008.
51. MNSTC-I, *Section 3303 Report to Congress*, January 7, 2008.
52. MNSTC-I, *Section 3303 Report to Congress*, January 7, 2008.
53. MNSTC-I, *Section 3303 Report to Congress*, January 7, 2008.
54. MNSTC-I, *Section 3303 Report to Congress*, January 7, 2008.
55. SIGIR Audit 06-032, "Iraqi Security Forces: Review of Plans to Implement Logistics Capabilities," October 28, 2006.
56. GAO Report 08-143R, "Operation Iraqi Freedom: DoD Assessment of Iraqi Security Forces' Units as Independent Not Clear Because ISF Support Capabilities Are Not Fully Developed," November 30, 2007.
57. Center for Strategic and International Studies, "The Report of the Independent Commission on the Security Forces of Iraq," Report to Congress, September 6, 2007, p. 13.
58. SIGIR Audit 06-032, "Iraqi Security Forces: Review of Plans to Implement Logistics Capabilities," October 28, 2006, p. ii.
59. GAO Report 08-143R, "Operation Iraqi Freedom: DoD Assessment of Iraqi Security Forces' Units as Independent Not Clear Because ISF Support Capabilities Are Not Fully Developed," November 30, 2007, pp. 6-13.
60. In response to SIGIR, MNSTC-I notes that the change in funding for the MOD's "Logistical Self Reliance" Category reflects changes to "the RSU/GSU concept, which evolved into the logistics battalions concept: projects are currently underway;" MNSTC-I, *Section 3303 Report to Congress*, December 31, 2007.
61. MNSTC-I, response to SIGIR data call, January 4, 2008.
62. MNSTC-I, response to SIGIR data call, January 4, 2008.
63. MNSTC-I, responses to SIGIR data call, January 4, 2008, and January 15, 2008.
64. MNSTC-I, "CMATT data on IASSI courses," response to SIGIR data call, January 5, 2008.
65. CMATT, "Command Briefing," December 4, 2007, slide 16.
66. MNSTC-I, response to SIGIR data call, January 4, 2008.
67. MNSTC-I, response to SIGIR data call, January 4, 2008.
68. DoD OIG Report No. D-2008-026, "Management of the Iraq Security Forces Fund in Southwest Asia-Phase III," November 30, 2007, p. i.
69. DoD OIG Report No. D-2008-026, "Management of the Iraq Security Forces Fund in Southwest Asia-Phase III," November 30, 2007, p. i.
70. DoD OIG Report No. D-2008-026, "Management of the Iraq Security Forces Fund in Southwest Asia-Phase III," November 30, 2007, p. 2.
71. DoD OIG Report No. D-2008-026, "Management of the Iraq Security Forces Fund in Southwest Asia-Phase III," November 30, 2007, p. 3.
72. GAO Report 08-143R, "Operation Iraqi Freedom: DoD Assessment of Iraqi Security Forces' Units as Independent Not Clear Because ISF Support Capabilities Are Not Fully Developed," November 30, 2007, p. 4.
73. P.L. 108-287; P.L. 109-13; P.L. 109-148; P.L. 109-234; P.L. 109-289; P.L. 110-28; P.L. 110-161; MNC-I, response to SIGIR data call, January 4, 2008. Up to an additional \$50 million may also be allocated under P.L. 110-161.
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75. IRMS, *CERP Excel Workbook*, January 3, 2008.
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77. GRD, "Reconstruction in Iraq Special Pullout Briefing Session," November 2006.
78. IRMS, *CERP Excel Workbook*, January 14, 2008.
79. SIGIR Audit 08-006, "Commander's Emergency Response Program in Iraq Funds Many Large-Scale Projects," January 2008.
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82. SIGIR Audit 08-006, "Commander's Emergency Response Program in Iraq Funds Many Large-Scale Projects," January 2008.
83. MNC-I, response to SIGIR data call, January 9, 2008.
84. MNC-I, response to SIGIR data call, December 18, 2007.
85. MNF-I, "MNF-I Statistics Seminar: Welcome and Introduction," November 28, 2007, slide 8.
86. MNC-I, response to SIGIR data call, January 9, 2008.
87. MNF-I, "MNF-I Statistics Seminar: Reconciliation and Concerned Local Citizens (CLCs)," November 27-28, 2007, slide 180.
88. DoD, *Measuring Stability and Security in Iraq*, December 2007, p. iii.
89. MNF-I, "MNF-I Statistics Seminar: Reconciliation and Concerned Local Citizens (CLCs)," November 27-28, 2007, slide 180.
90. MNC-I, response to SIGIR data call, December 18, 2007.
91. MNF-I, "SPA Assessments: CLC Contributions," December 3, 2007.
92. MNC-I, response to SIGIR data call, December 18, 2007.
93. DoD Financial Management Regulation, "Summary of Major Changes to DoD 7000.14-R, Volume 12, Chapter 27 Commander's Emergency Response Program (CERP)," updated November 2007.
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95. IRMS, *CERP Excel Workbook*, January 3, 2008.
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97. MNC-I, *Money as a Weapon System (MAAWS)*, June 1, 2007, p. 10; MNC-I defines a "disadvantaged entrepreneur" as "one lacking independent wealth or otherwise unable to access sufficient business credit at commercially reasonable terms."
98. DoS, *Iraq Weekly Status Report*, November 5, 2007, p. 18.

99. MNC-I, *Money as a Weapon System (MAAWS)*, June 1, 2007, p. C-18.
100. MNC-I, "Multi-National Corps: MNC-I Units," www.mnci.centcom.mil.
101. OMB, response to SIGIR data call, January 2, 2008.
102. Of the \$3.287 billion in appropriations, SIGIR can account for obligations and expenditures for approximately 97% of funds. At the time of publication, funding details for obligations and expenditures were not available for about \$18 million in FY 2007 Continuing Resolution Funds and the \$15 million appropriated this quarter. Additionally, SIGIR does not have the expended amounts for the DoS FY 2006 base allocations, which total approximately \$56 million. The Congress appropriated \$60.39 million to the ESF for Iraq (of which \$4.95 million was transferred to the IRRF) in the FY 2006 budget. According to the DoS April 2007 *Section 2207 Report*, DoS obligated approximately \$56 million in ESF FY 2006 funds to the National Democratic Institute (NDI) and the International Republican Institute (IRI) for democracy-building activities. The expended amounts for these obligated funds were not available to SIGIR at time of publication.
103. ITAO, response to SIGIR data call, October 8, 2007.
104. USAID, "USAID Budget: Economic Support Fund," June 2, 2006, www.usaid.gov.
105. GRD, response to SIGIR data call, October 11, 2007.
106. Details on executing agencies for ESF FY 2003 funds were not available.
107. ITAO, response to SIGIR data call, January 4, 2008.
108. ESF FY 2007 Supplemental funds could be obligated or expended only when the President certified progress on specific measures in Iraq. The President submitted two benchmark assessment reports (July 12, 2007, and September 14, 2007) that, in combination, released the \$1.554 billion in FY 2007 Supplemental appropriations.
109. For more information on this program, see the discussion of Provincial Reconstruction Teams in Section 2b of this Report.
110. The ISFF funds a similar rapid response program specifically for projects for the ISF; this program is different than the ESF-funded QRF, which supports PRTs.
111. GRD, response to SIGIR data call, January 16, 2008.
112. U.S. Embassy, response to SIGIR data call, January 4, 2008.
113. U.S. Embassy, response to SIGIR data call, January 4, 2008.
114. GRD, response to SIGIR data call, January 16, 2008.
115. GRD, response to SIGIR data call, January 4, 2008.
116. ITAO, response to SIGIR data call, January 4, 2008.
117. U.S. Embassy, response to SIGIR data call, January 4, 2008.
118. USAID, response to SIGIR data call, January 4, 2008; ITAO, *Essential Indicators Report*, January 1, 2008.
119. U.S. Embassy, Provincial Reconstruction Team Portal, "Guidelines for Administration of the PRT/ePRT Quick Response Fund Program," August 12, 2007, p. 2.
120. U.S. Embassy, response to SIGIR data call, January 12, 2008.
121. USAID, response to SIGIR data call, January 4, 2008.
122. U.S. Embassy, response to SIGIR data call, January 15, 2008.
123. U.S. Embassy, response to SIGIR data call, January 15, 2008.
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125. ITAO, *Essential Indicators Report*, December 4, 2007.
126. GRD, response to SIGIR data call, January 4, 2008.
127. GRD, response to SIGIR data call, January 4, 2008.
128. GRD, responses to SIGIR data call, January 4, 2008, and January 16, 2008.
129. GRD, response to SIGIR data call, January 16, 2008.
130. GRD, response to SIGIR data call, January 4, 2008.
131. ITAO, response to SIGIR data call, January 4, 2008.
132. GRD, response to SIGIR data call, January 4, 2008.
133. SIGIR Audit 06-017, "Transition of Iraq Relief and Reconstruction Fund Projects to the Iraqi Government," July 28, 2006, pp. ii-iv.
134. USAID, response to SIGIR data call, January 4, 2008.
135. USAID, "Iraq PRTs: Community Stabilization," October 2007.
136. GRD, response to SIGIR data call, January 16, 2008.
137. CRS Report, "Recent Developments in Reconstruction Assistance," updated May 12, 2005, p. 14.
138. DoS, *Section 2207 Report*, October 2004.
139. GRD, *Bi-Weekly Programs Situation Report*, December 10, 2007, p. 2.
140. GRD, *Bi-Weekly Programs Situation Report*, December 10, 2007, p. 2.
141. GRD, *Bi-Weekly Programs Situation Report*, December 10, 2007, p. 7.
142. SIGIR traditionally uses funding data provided by the Office of Management and Budget. However, data submitted by INL conflicts with OMB funding information. SIGIR only has visibility of data provided by INL for the purposes of relaying obligated and expended data and, therefore, includes INL's information in this section.
143. For the purposes of this report, INL refers to the Bureau itself, and INCLE refers to funding that the Congress has directly appropriated to the Bureau.
144. INL, response to SIGIR data call, January 4, 2008.
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149. U.S. Embassy, response to SIGIR data call, January 4, 2008.
150. DoD, *Measuring Stability and Security in Iraq*, December 2007, p. 37; INL, response to SIGIR data call, January 15, 2008.

151. DoD, *Measuring Stability and Security in Iraq*, December 2007, pp. 37-38.
152. INL, response to SIGIR data call, January 4, 2008.
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159. DoJ, DoS, Army, and Navy Presentation, "Kirkuk Major Crimes Court," October 14, 2007.
160. U.S. Embassy, response to SIGIR data call, January 4, 2008.
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162. U.S. Embassy, response to SIGIR data call, January 4, 2008.
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164. U.S. Embassy, response to SIGIR data call, January 4, 2008.
165. INL, response to SIGIR data call, January 15, 2008.
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168. DoS, "Fact Sheet: INL—Civilian Police and Rule of Law Programs," January 2, 2008. www.state.gov; INL, response to SIGIR data call, October 1, 2007.
169. INL, response to SIGIR data call, January 4, 2008.
170. This section is unrelated to the "Reconstruction Management" category for the IRRF discussion earlier in this section.
171. DoS and USAID, "Supplemental Appropriations Justification: Fiscal Year 2008," November 2007, pp. 4-5.
172. P.L. 96-465, "The Foreign Service Act of 1980," Section 207, www.state.gov.
173. DoS and USAID, "Supplemental Appropriations Justification: Fiscal Year 2008," November 2007, pp. 4-5.
174. U.S. Embassy, response to SIGIR data call, January 4, 2008.
175. GAO Report 08-39, "Stabilizing Nations and Regions," November 2007, p. 12.
176. GAO Report 08-39, "Stabilizing Nations and Regions," November 2007, p. 12.
177. UN, "UN Resolution 1790," December 18, 2007.
178. GAO Report 08-231T, "Securing, Stabilizing, and Rebuilding Iraq," October 30, 2007, p. 4.
179. U.S. Embassy, response to SIGIR data call, January 15, 2008.
180. U.S. Embassy, response to SIGIR data call, January 4, 2008.
181. U.S. Embassy, response to SIGIR data call, January 4, 2008. These percentages are based on the agency distribution of 306 surge employees provided by the U.S. Embassy.
182. SIGIR Audit 08-003, "Review of the Use of Contractors in Managing Iraq Relief and Reconstruction Projects," October 29, 2007, p. iii.
183. SIGIR, "Iraq Reconstruction: Lessons in Contracting and Procurement," July 2006, pp. 94-96.
184. JCC-I/A, "Presentation: Congressional Delegation," June 16, 2007, p. 3.
185. JCC-I/A, "Summary of Fiscal Year 2007," October 30, 2007, p. 4.
186. JCC-I/A, response to SIGIR data call, January 4, 2008.
187. White House, "Report to the U.S. Congress pursuant to Section 2207 of the U.S. P.L. 108-106," April 2004, www.whitehouse.gov.
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189. SIGIR, "Iraq Reconstruction: Lessons in Contracting and Procurement," July 2006, p. 73.
190. SIGIR, "Iraq Reconstruction: Lessons in Contracting and Procurement," July 2006, p. 74.
191. JCC-I/A, response to SIGIR data call, January 4, 2008.
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196. Commission on Army Acquisition and Program Management in Expeditionary Operations, "Urgent Reform Required: Army Expeditionary Contracting," November 2007, p. 4.
197. SIGIR Audit 08-009, "Use of Appropriate Award-Fee Conversion Scales Can Enhance Incentive for Contractor Performance," January 2008, p. 8.
198. SIGIR Audit 08-009, "Use of Appropriate Award-Fee Conversion Scales Can Enhance Incentive for Contractor Performance," January 2008, p. 1.
199. SIGIR Audit 08-009, "Use of Appropriate Award-Fee Conversion Scales Can Enhance Incentive for Contractor Performance," January 2008, p. 1.
200. SIGIR Audit 08-009, "Use of Appropriate Award-Fee Conversion Scales Can Enhance Incentive for Contractor Performance," January 2008, p. 8.
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215. GAO Report 08-117, "Stabilizing and Rebuilding Iraq: U.S. Ministry Capacity Development Efforts Need an Overall Integrated Strategy to Guide Efforts and Manage Risk," October 2007, p. 33.
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221. DoS, response to SIGIR data call, January 14, 2008.
222. USAID, response to SIGIR data call, January 4, 2008.
223. USAID, "Iraq PRTs," October 22, 2007, p. 2.
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226. IMF, "IMF Country Report No. 08/17," January 2008, p. 7.
227. Economist Intelligence Unit, *Iraq: Country Report*, December 2007, p. 7.
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229. IMF, "IMF Executive Board Approves \$744 million Stand-By Arrangement for Iraq," December 20, 2007, p. 1.
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232. ITAO, *Monthly Production and Export Spreadsheet*, December 31, 2007.
233. DoD, *Measuring Stability and Security in Iraq*, December 2007, p. 9.
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235. CBI-Iraq, "Key Financial Indicators Spreadsheet," January 3, 2008, www.cbiraq.org.
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241. DoD, *Measuring Stability and Security in Iraq*, December 2007, p. 14.
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252. GRD, *Bi-Weekly Situation Report*, December 10, 2007, p. 8.
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260. UNHCR, "Northern Iraq: Turkish Shelling Causing Displacement," December 18, 2007.
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262. UNHCR, "2008 Iraq Situation Supplementary Appeal," January 1, 2008.
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265. UNHCR, "Global Appeal 2008-2009," December 1, 2007, p. 209-210.
266. UNHCR, "Conflicting Reports on Iraqi Return Figures," December 7, 2007.

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571. IRFFI, “Review of the Terms of Reference for the International Reconstruction Fund Facility for Iraq – IRFFI: Final Report,” September 2007, p. 6.
572. IRFFI, “Review of the Terms of Reference for the International Reconstruction Fund Facility for Iraq – IRFFI: Final Report,” September 2007, p. 2.
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577. UNAMI, "Compact Priority Sectors for IRFFI Projects in 2008—Working Document," Received December 18, 2007.
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579. IRFFI, *Donor Commitments to the World Bank Iraq Trust Fund and United Nations Development Group Iraq Trust Fund*, November 30, 2007.
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581. IRFFI, *World Bank Operations in Iraq Data Sheet*, November 30, 2007.
582. In the October 2007 Quarterly Report, SIGIR reported World Bank ITF contracted amount at \$319 million. This figure represented the total grants that had been tendered or contracted. This quarter, SIGIR reports World Bank ITF contracted amount at \$237 million—this represents the total contracted and does not include the amount tendered.
583. IRFFI, IRFFI Latest News, December 13, 2007, www.irffi.org. Note: Funding is EURO \$20 million; exchange rate from IMF on December 13, 2007 of 1.4683 used to determine USD amount.
584. IRFFI, *World Bank Operations in Iraq Data Sheet*, November 30, 2007.
585. IRFFI, *World Bank Operations in Iraq Data Sheet*, November 30, 2007.
586. IRFFI, "World Bank Operations in Iraq Trust Fund: Latest News," December 12, 2007.
587. IRFFI, "Officials and citizens celebrate opening of two new schools in Anbar," December 2007, www.irffi.org.
588. World Bank, "Iraq Country Portfolio Performance Review (CPPR)," October 23, 2007.
589. World Bank, "Iraq Country Portfolio Performance Review (CPPR)," October 23, 2007.
590. IRFFI, *Donor Commitments to the World Bank Iraq Trust Fund and United Nations Development Group Iraq Trust Fund*, November 30, 2007.
591. IRFFI, *UNDG Iraq Trust Fund Newsletter*, November 2007.
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593. IRFFI, *UNDG Iraq Trust Fund Newsletter*, October 2007.
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595. IRFFI, *UNDG Iraq Trust Fund Newsletter*, November 2007. Note: 2007 funding is through November 30, 2007.
596. UNDP, "Sixth Six-month Progress Report on Activities Implemented under the United Nations Development Group Iraq Trust Fund (UNDG ITF) of the International Reconstruction Fund Facility for Iraq (IRFFI), Report of the Administrative Agent of the UNDG ITF for the Period 1 January to 30 June 2007, Part One," October 19, 2007, p. iii and p.5.
597. UNDP, "Sixth Six-month Progress Report on Activities Implemented under the United Nations Development Group Iraq Trust Fund (UNDG ITF) of the International Reconstruction Fund Facility for Iraq (IRFFI), Report of the Administrative Agent of the UNDG ITF for the Period 1 January to 30 June 2007, Part One," October 19, 2007, p. iii.
598. In June 2004, MNSTC-I assumed responsibility for building the capability of Iraqi Security Forces and institutions.
599. An approach that makes one contractor responsible for both the design and construction of a project, although the selected contractor may use others to complete the work.
600. SIGIR Audit 04-004, "Task Orders Awarded by the Air Force Center for Environmental Excellence in Support of the Coalition Provisional Authority," July 28, 2004.
601. The Development Fund for Iraq (DFI) was established in May 2003 by UNSC Resolution 1483 as a means to channel revenue from Iraqi oil sales, unencumbered Oil-for-Food deposits, and repatriated Iraqi assets to the relief and reconstruction efforts for Iraq.
602. SIGIR uses funding obligations in this report to provide the basis for depicting trends in project and program costs involving both ongoing and completed projects. SIGIR refers to these obligated amounts as estimated project costs.
603. SIGIR Audit 08-001, "Interim Report on Efforts and Further Actions Needed To Implement a Financial Management Information System in Iraq," October 24, 2007.
604. Recent plans do not include actions to hire an Iraqi national for the program. For a listing of SIGIR audits and the number of recommendations per audit, see Appendix J.
605. SIGIR Audit report 08-003, "Review of the Use of Contractors in Managing Iraq Relief and Reconstruction Projects," October 29, 2007.
606. The contract had a \$500 million ceiling—\$425 million for construction, a base fee of \$15 million, and a maximum award fee of \$60 million.
607. SIGIR Audit 06-011, "Management of the Primary Healthcare Centers Construction Project," April 29, 2006.
608. Formerly referred to as focused financial audits.
609. IIGC members: SIGIR (Chair), DoS OIG (Co-Vice Chair), DoD OIG (Co-Vice Chair), Army OIG, USAID IG, Treasury OIG, Department of Commerce OIG, DCAA, USAAA, GAO (observer member), and U.S. Army Corps of Engineers Chief Audit Executive (observer member).