

SOURCES AND NOTES FOR THE INSERT

SIGIR Audit 12-007, “Falluja Waste Water Treatment Plant: A Case Study in Wartime Contracting,” 10/2011, and PA-08-144 through PA-08-148, “Falluja Waste Water Treatment System, Falluja, Iraq,” 10/27/2008.

Photo Sources. Euphrates bridge: USMC photo. All other photos appear courtesy of the U.S. Army Corps of Engineers.

ACRONYMS AND DEFINITIONS

This section contains all of the abbreviations and acronyms found in this Report.

ACRONYM	DEFINITION
4th ID	U.S. Army 4th Infantry Division
AAB	Advise and Assist Brigade (USF-I)
AAFES	U.S. Army and Air Force Exchange Service
AAH	Assaib Ahl al-Haq (League of the Righteous)
ABO	U.S. Army Budget Office
ABOT	al-Basrah Oil Terminal
ACCO	Anti-Corruption Coordination Office (U.S. Embassy-Baghdad)
ACDI/VOCA	Agricultural Cooperative Development Int'l/Volunteers in Overseas Coop Assistance (CAPIII)
AFAA	U.S. Air Force Audit Agency
AFCEE	U.S. Air Force Center for Engineering and the Environment
AIC	Anbar Investment Commission
AMC	U.S. Army Materiel Command
AMERCO	American Equipment Company
AQI	al-Qaeda in Iraq
ARCENT	U.S. Army Central
ATA	Antiterrorism Assistance Program (DoS)
BPD	barrels per day
BSA	Board of Supreme Audit
BTA	Business Transformation Agency
C3	U.S. CENTCOM Contracting Command
CAG	community action group
CAP	Community Action Program (ESF)
CAPGENT	Canadian Alliance for Power Generation Equipment
CBG	Coastal Border Guard (GOI)
CBI	Central Bank of Iraq
CCC-I	Central Criminal Court of Iraq

Continued next column

ACRONYM	DEFINITION
CEFMS	Corps of Engineers Financial Management System
CENTCOM	U.S. Central Command
CERP	Commander's Emergency Response Program
CID-MPFU	Criminal Investigation Command-Major Procurement Fraud Unit (U.S. Army)
CIDNE	Combined Information Data Network Exchange
CIGIE	Council of the Inspectors General on Integrity and Efficiency
CIO	Contributions to International Organizations (United States)
C-JTSCC	CENTCOM-Joint Theater Support Contracting Command
CMC	CERP Management Cell
CMC	Iraqi Communications and Media Commission
CNPC	China National Petroleum Corporation
COFE	Committee of Financial Experts
COI	Commission of Integrity
COIN	counterinsurgency
COM	Chief of Mission
CoM	Council of Ministers
Commerce	Department of Commerce
CONUS	Contiguous United States
COR	contracting officer's representative
CoR	Council of Representatives (GOI)
COSIT	Central Organization for Statistics and Information Technology (GOI)
CPA	Coalition Provisional Authority
CRS	Congressional Research Service (Library of Congress)
CSC	CERP Steering Committee
CSH	Child Survival and Health Programs Fund
CSM	Combined Security Mechanism
CSP	Community Stabilization Program (USAID)
CSSP	Common Seawater Supply Project
CTA	Case Tracking Application (ESF)

Continued next column

ACRONYMS AND DEFINITIONS

ACRONYM	DEFINITION
CWC	Commission on Wartime Contracting in Iraq and Afghanistan
CWG	CERP Working Group
D&CS	Democracy & Civil Society Program (ESF)
DAD	Development Assistance Database (United Nations Development Program)
DARPA	Defense Advanced Research Projects Agency
DATT	Iraqi Defense Attache
DBE	Department of Border Enforcement (GOI)
DCA	U.S. Defense Contract Agency
DCAA	U.S. Defense Contract Audit Agency
DCG-A&T	Deputy Commanding General for Advising and Training
DCG-Support	Deputy Commanding General for Support
DCIS	Defense Criminal Investigative Service
DCMA	Defense Contract Management Agency
DEDC	Diyala Economic Development Center
DEI	Diyala State Company for Electrical Industries
Democracy	Democracy Fund
DFAS	U.S. Defense Finance and Accounting Service
DFI	Development Fund for Iraq
DG	Deputy General (USF-I)
DG	Director General (GOI)
DHHS	Department of Health and Human Services
DIA	Defense Intelligence Agency
DISA	Defense Information Systems Agency
DLA	Defense Logistics Agency
DoD	Department of Defense
DoDACC	Department of Defense Activity Address Codes (U.S. Army Central Command)
DoD OIG	Department of Defense Office of Inspector General
DoE	Department of Energy
DoI	Department of Interior

Continued next column

ACRONYM	DEFINITION
DoJ	Department of Justice
DoL	Department of Labor
DoS	Department of State
DoS OIG	Department of State Office of Inspector General
DOT	Department of Transportation
DPM	Deputy Prime Minister
DRL	Bureau of Democracy, Human Rights, and Labor (DoS)
DRN	document reference number
DS	Diplomatic Security (DoS)
DynCorp	DynCorp International, LLC
EBO	Embassy Branch Office
ECA	Bureau of Educational and Cultural Affairs (DoS)
ECA	Education and Cultural Exchange Programs
EDA	excess defense articles
EFP	explosively formed penetrator (Iranian-supplied)
EIA	Energy Information Administration (DoE)
ENI	Eni International Resources
EPC	engineering, procurement, and construction (projects or contracts)
ERMA	Emergency Refugee & Migration Assistance
ESD	Energy and Services Division (USF-I)
ESF	Economic Support Fund
EUJUST LEX	European Union Integrated Rule of Law Mission for Iraq
FAO	Food and Agriculture Organization (United Nations)
FBI	Federal Bureau of Investigation
FEPP	Foreign Excess Personal Property program
FMF	Foreign Military Financing
FMR	Financial Management Regulation (DoD)
FMS	Foreign Military Sales
FOB	forward operating base
FOIA	Freedom of Information Act
FPS	Facilities Protection Service (GOI)

Continued next column

ACRONYM	DEFINITION
FRBNY	Federal Reserve Bank of New York
FSD	Financial Sector Development Program (ESF)
FY	fiscal year
GAO	Government Accountability Office
GDP	gross domestic product
GE	General Electric
GIEWS	Global Information and Early Warning System
GIS	Geographic Information System (<i>Tatweer</i>)
GOI	Government of Iraq
GRD	Gulf Region Division (USACE)
GSA	General Services Administration
GSP	Governance Strengthening Project (ESF)
HJC	Higher Judicial Council
HQDA	Headquarters, U.S. Department of the Army
H.R.	House Resolution
IA	Iraqi Army
IACA	International Anti-Corruption Academy
IAFC	Iraqi Academy for Fighting Corruption
IAMB	International Advisory and Monitoring Board
IAO	Iraq Area Office (USACE MED)
IAU	Inter-Agency Information and Analysis Unit (UN)
ICAA	Iraqi Civil Aviation Authority
ICE	U.S. Immigration and Customs Enforcement
I-CERP	Iraq Commander's Emergency Response Program
ICF-SME	Iraqi Company for Financing Small-Medium Enterprises
ICITAP	International Criminal Investigative Training Assistance Program (DoJ)
ICS	Iraq Corrections Service
IDA	International Development Association (World Bank)
IDA	International Disaster Assistance (USAID humanitarian trust fund)

Continued next column

ACRONYMS AND DEFINITIONS

ACRONYM	DEFINITION
IDFA	International Disaster and Famine Assistance
IDP	internally displaced person
IED	improvised explosive device
IED-D	Improvised Explosive Device-Defeat
IFF	Iraq Freedom Fund
IFMIS	Iraq Financial Management Information System
IG	inspector general
IHEC	Independent High Electoral Commission
IIGC	Iraq Inspectors General Council
IILHR	Institute for International Law and Human Rights
IJ	investigative judge
IKP	Iraqi Kurdistan Parliament
IMET	International Military Education and Training Program
IMF	International Monetary Fund
IN	Iraqi Navy
INA	Iraqi National Alliance
INCLE	International Narcotics Control and Law Enforcement account (INL)
ING	Iraqi National Guard
INL	Bureau of International Narcotics and Law Enforcement Affairs (DoS)
<i>Inma</i>	"Growth" in Arabic—Agribusiness Program (USAID)
INOC	Iraqi National Oil Company
IOC	international oil company
IOM	International Organization for Migration
IP	Iraqi Police
IPP	independent power producer
IPS	Iraq Payment System
IqAF	Iraqi Air Force
IRAM	improvised rocket-assisted munitions
IRAP	Iraq Rapid Assistance Program (USAID component of QRF program)
IRFFI	International Reconstruction Fund Facility for Iraq

Continued next column

ACRONYM	DEFINITION
IRI	International Republican Institute
IRMS	Iraq Reconstruction Management System
IRR	Iraqi Republic Railway Company
IRRF	Iraq Relief and Reconstruction Fund
IRS-CI	Internal Revenue Service-Criminal Investigation
ISAM	Iraq Security Assistance Mission
ISCI	Islamic Supreme Council of Iraq
ISF	Iraqi Security Forces
ISFF	Iraq Security Forces Fund
ISP	Infrastructure Security Program
ISPO	Iraq Strategic Partnership Office (replaces ITAO)
ITAM	Iraq Training and Advisory Mission
ITAO	Iraq Transition Assistance Office
<i>Izdihar</i>	Private Sector Development Program
JAM	Jayish al-Mahdi (predecessor to the Promised Day Brigade)
JCC	Joint Coordination Committee (GOI)
KAAOT	Khawr al-Amaya Oil Terminal
KDP	Kurdistan Democratic Party
KA	Kurdistan Alliance (KDP-PUK)
KH	Kata'ib Hezbollah (Hezbollah Brigades)
km	kilometer
Kogas	Korea Gas Corporation
KRG	Kurdistan Regional Government
KRG CPI	Kurdistan Regional Government Commission on Public Integrity
KRG-MOE	Kurdistan Regional Government Ministry of Electricity
kV	kilovolt
LES	locally employed staff
LGP	Local Governance Program (USAID)
LOA	letters of acceptance

Continued next column

ACRONYM	DEFINITION
LOGCAP	Logistics Civil Augmentation Program
LPG	liquefied petroleum gas
MAAWS	<i>Money as a Weapon System</i> (DoD)
Marla Fund	Marla Ruzicka Iraqi War Victims Fund
MBPD	million barrels per day
MBH	Maschinenbau Halberstadt
MCD	Ministerial Capacity Development Program (DoS or USAID)
MCF	million cubic feet
MCFD	million cubic feet per day
MDA	Missile Defense Agency
MEC	Minimum Essential Capabilities
MED	Middle East District (USACE)
MEES	Middle East Economic Survey
MENA	Middle East and North Africa
MEPI	Middle East Partnership Initiative
MFI	microfinance institution
MIM	Ministry of Industry and Minerals
MNC-I	Multi-National Corps-Iraq
MNF-I	Multi-National Force-Iraq
MOD	Ministry of Defense
MoDM	Ministry of Displacement and Migration
MOE	Ministry of Electricity
MOE IG	Ministry of Electricity Inspector General
MOF	Ministry of Finance
MoFA	Ministry of Foreign Affairs
MOH	Ministry of Health
MoHR	Ministry of Human Rights
MOI	Ministry of Interior
MOI IG	Ministry of Interior Inspector General
MOJ	Ministry of Justice
MoPDC	Ministry of Planning and Development Cooperation
MOSAIC	Media and Open Source Analysis and Information Center
MOT	Ministry of Transportation

Continued next column

ACRONYMS AND DEFINITIONS

ACRONYM	DEFINITION
MRA	Migration and Refugee Assistance
MRAP	Mine Resistant Ambush Protected (armored vehicles)
MSAT	Maritime Security Advisor Team (U.S. Coast Guard)
MW	megawatt
MWh	megawatt-hour
NACS	Iraq's <i>National Anti-Corruption Strategy for 2010–2014</i>
NADR	Nonproliferation, Anti-terrorism, Demining, and Related Programs
NCD	National Capacity Development Program (USAID) (also referred to as <i>Tatweer</i>)
NCHP	National Council for Higher Policies (GOI)
NCIS	U.S. Naval Criminal Investigative Service
NDAA	National Defense Authorization Act
NDI	National Democratic Institute
NDP	Iraq's <i>National Development Plan (2010–2014)</i>
NEA-I	Bureau of Near Eastern Affairs-Iraq (DoS)
NGA	National Geospatial-Intelligence Agency
NGO	nongovernmental organization
NIC	National Investment Commission (GOI)
NMC	National Media Center (GOI)
NRRRF	Natural Resources Risk Remediation Fund
O&M	Operation and Maintenance funds (U.S. Army)
O&M	operations and maintenance
OCHA	Office for the Coordination of Humanitarian Affairs (UN)
OCO	Overseas Contingency Operations (DoS)
OFDA	Office of Foreign Disaster Assistance (USAID)
OHDACA	Overseas Humanitarian, Disaster and Civic Aid
OIF	Operation Iraqi Freedom
OMB	Office of Management and Budget

Continued next column

ACRONYM	DEFINITION
OP	Oil Police (GOI)
OPA	Office of Provincial Affairs (U.S. Embassy-Baghdad)
OPDAT	Office of Overseas Prosecutorial Development and Assistance Training (DoS)
OPIC	Overseas Private Investment Corporation
OSC-I	Office of Security Cooperation-Iraq
OSD	Office of the Secretary of Defense
OTA	Office of Technical Assistance (U.S. Department of the Treasury)
OUSD(AT&L)	Office of the Under Secretary of Defense (Acquisitions, Technology, and Logistics)
OUSD(C)	Office of the Under Secretary of Defense (Comptroller)
Parsons	Parsons Delaware, Inc.
PC	Provincial Council
PCO	Project and Contracting Office
PDP	Police Development Program (DoS INL)
PDS	Public Distribution System
PEG	Provincial Economic Growth (also referred to as <i>Tijara</i>)
PEZ	Pipeline Exclusion Zone
PFB	Procurement Fraud Branch (Army Legal Services Agency)
PHCP	Primary Health Care Program (ESF)
PIC	Provincial Investment Commission (GOI)
PII	personally identifiable information
PJAK	Party of Free Life of Kurdistan
PKK	Kurdistan Workers' Party
P.L.	Public Law
PM	Bureau of Political-Military Affairs (DoS)
PM	Prime Minister
PMO	Prime Minister's Office (and Secretariat) (GOI)
PPP	public-private partnership
PRDC	Provincial Reconstruction Development Council

Continued next column

ACRONYM	DEFINITION
PRM	Bureau of Population, Refugees and Migration (DoS)
PRT	Provincial Reconstruction Team
PRT/PRDC	Provincial Reconstruction Team/Provincial Reconstruction Development Council
PSC	private security contractor
PUK	Patriotic Union of Kurdistan
PwC	PricewaterhouseCoopers
QAR	Quantitative Assessment Review (CIGIE)
QRF	Quick Response Fund
QRF-State	Quick Response Fund-State (DoS component of QRF program)
RCLO	Regime Crimes Liaison Office (DoS)
RERO	Real Estate Registry Office (GOI)
RFI	requests for information
RLA	Resident Legal Advisor
RoLC	Rule of Law Coordinator (U.S. Embassy-Baghdad)
ROM	rough order of magnitude
S/GWI	Office of Global Women's Issues (DoS)
S&P	Standard and Poor's
SA	Security Agreement (U.S.-Iraq)
Sadrist	Independent Liberals Trend
SAT	Security Assistance Team
SBA	Stand-By Arrangement (IMF)
SBDC	Small Business Development Center
SCADA	Supervisory Control and Data Acquisition
SDO	Senior Defense Official
SDR	Stability Development Roadmap
SECDEF	U.S. Secretary of Defense
SETAC	Society of Environmental Toxicology and Chemistry
SFA	Strategic Framework Agreement
SIGAR	Special Inspector General for Afghanistan Reconstruction
SIGIR	Special Inspector General for Iraq Reconstruction
SIGPRO	SIGIR Prosecutorial Initiative

Continued next column

ACRONYMS AND DEFINITIONS

ACRONYM	DEFINITION
SIV	Special Immigrant Visa
SMDC	Space and Missile Defense Command
SOE	state-owned enterprise
SOI	Sons of Iraq
SoL	State of Law Coalition (headed by Nuri al-Maliki)
SOI	Sons of Iraq
SPM	single-point mooring
SPOT	Synchronized Predeployment and Operational Tracker
<i>Tarabot</i>	Iraq National and Provincial Administrative Reform Project ("linkages") (USAID)
<i>Tatweer</i>	National Capacity Development Program (USAID)
TBI	Trade Bank of Iraq
TCF	trillion cubic feet
TFBSO	Task Force for Business and Stability Operations (DoD)
<i>Tijara</i>	Provincial Economic Growth Program (USAID)
TNA	Transitional National Assembly
Treasury	U.S. Department of Treasury
<i>Tumooah</i>	English-language training initiative ("Ambition") (ICITAP)
UAV	unmanned aerial vehicle
UK	United Kingdom
UN	United Nations
UNAMI	United Nations Assistance Mission for Iraq
UNCC	United Nations Compensation Commission
UNCT	United Nations Country Team
UNDAF	UN Development Assistance Framework for Iraq 2011–2014
UNDP	United Nations Development Programme
UNESCO	United Nations Educational, Scientific and Cultural Organization

Continued next column

ACRONYM	DEFINITION
UNHCR	United Nations High Commissioner for Refugees
UNODC	United Nations Office on Drugs and Crime
UNOPS	United Nations Office of Project Services
UNSC	United Nations Security Council
UNSCR	United Nations Security Council Resolution
USAAA	U.S. Army Audit Agency
USACE	U.S. Army Corps of Engineers
USAID	U.S. Agency for International Development
USAID OE	U.S. Agency for International Development Operating Expenses
USAID OIG	U.S. Agency for International Development Office of Inspector General
USCG	U.S. Coast Guard
USCIRF	U.S. Commission on International Religious Freedom
USD(P)	Under Secretary of Defense (Policy)
USETTI	U.S. Equipment Transfer to Iraq program
USF-I	U.S. Forces-Iraq
USFOR-A	U.S. Forces-Afghanistan
USIP	United States Institute of Peace
USMC	U.S. Marine Corps
USML	U.S. Munitions List (DoD)
USMS	U.S. Marshals Service (DoJ)
USSOCOM	U.S. Special Operations Command
USTRANSCOM	U.S. Transportation Command (DoD)
VP	vice president
WFP	World Food Programme (UN)
WHS	Washington Headquarters Service (DoD)
WTO	World Trade Organization